THIRTY-FIRST YEAR

Annual Report of the New England Deaconess Association

AN INSTITUTION OF THE METHODIST EPISCOPAL CHURCH

HOSPITAL IN BOSTON
HOSPITAL IN CONCORD
HOSPITAL IN ROXBURY
HOME IN CONCORD
HOME IN HAVERHILL
SCHOOL IN BOSTON

BOSTON, MASSACHUSETTS
1920

YEAR BOOK
OF THE
NEW ENGLAND DEACONESS ASSOCIATION

For the Year Ending December Thirty-first
Nineteen Hundred and Twenty

REV. WILLARD T. PERRIN, PH.D. — President Emeritus
WILLIAM T. RICH . . . . . President
C. H. J. KIMBALL . . . . . Treasurer
137 Milk St., Boston
J. L. SPAULDING, Jr. . . . . Clerk
CLARENCE W. WILLIAMS, Cor. Sec. & Executive Officer
Office of the Association, Deaconess Road, Boston
REV. J. EDWIN LACOUNT . . . . . Field Secretary

Institutions and Superintendents

Home in Boston, 693 Massachusetts Avenue
Training School for Christian Service, 10 Deaconess Road
MISS ALICE M. ROBERTSON . . . . Superintendent

Hospitals—Boston, Massachusetts; Concord, Massachusetts
MISS ADELIZA A. BETTS . . General Superintendent
MISS SUSAN E. EMMOTT
Superintendent Hospital in Concord

Home in Haverhill, Haverhill, Mass.
MISS CLARA WOOD . . . . . Superintendent

Home for Aged Methodist Women, Concord, Mass.
MISS NETTIE B. HATHORN . . . . Superintendent

Palmer Memorial Hospital, Roxbury, Mass.
MISS SADIE A. HAGEN . . . . . Superintendent

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New England Deaconess Association

Organization January 25, 1921

President Emeritus: Rev. Willard T. Perrin, Hotel Beaconsfield, Brookline.

President of the Corporation: William T. Rich, 200 High St., Boston, Mass.

Vice-Presidents

Silas Peirce — Everett O. Fisk
Bishop Edwin H. Hughes — Hon. John L. Bates
C. C. Bragdon

Clerk of the Corporation: J. L. Spaulding, Jr., 66 King St., Dorchester.
Treasurer: C. H. J. Kimball, 137 Milk St., Boston.
Counsel: Alonzo R. Weed, Esq., 40 Central St., Boston.
Corresponding Secretary and Executive Officer: Clarence W. Williams, Deaconess Rd., Boston.
Field Secretary: Rev. J. Edwin Lacount, Deaconess Rd., Boston.

Members of the Corporation

Alfred H. Avery, 52 Chauncy St., Boston.
Lorenzo D. Baker, 148 State St., Boston.
Hon. John L. Bates, Tremont Bldg., Boston.
Howard D. Brewer, Worcester, Mass.
Mrs. S. C. Cary, Gardner, Mass.
Frank W. Carter, 605 Atlantic Ave., Boston.
Hon. Horace A. Carter, Needham Heights.
Rev. G. S. Chadbourne, 11 Cass St., Melrose, Mass.
Calvert Crary, Foster St., Newtonville.
Mrs. J. W. Cushing, 1577 Beacon St., Brookline.
Mrs. R. S. Douglass, 18 Fuller St., Brookline.
Miss Mabel T. Eager, 49 Seminary Ave., Auburndale, Mass.
Mrs. F. H. Eaves, 31 Waban St., Roxbury.
S. T. Emery, 120 Water St., Boston.
E. O. Fisk, 2A Park St., Boston.
Mrs. H. C. Gallagher, Hillside St., Milton, Mass.
Rev. E. J. Helms, Morgan Memorial Church, Boston.
Bishop Edwin H. Hughes, 235 Summer St., Malden Mass.
C. H. J. Kimball, 137 Milk St., Boston.
Mrs. F. A. Patterson, 39 Canterbury Rd., Newton Highlands, Mass.
Silas Peirce, 688 Boylston St., Boston.
Rev. W. T. Perrin, Hotel Beaconsfield, Beacon St., Brookline.
F. A. Powdrell, 161 Devonshire St., Boston.
Rev. C. F. Rice, 59 Fourth St., Medford.
William T. Rich, 200 High St., Boston.
J. L. Spaulding, Jr., 66 King St., Dorchester.
Charles H. Watkins, 98 Milk St., Boston.
Rev. T. C. Watkins, Highland Ave., Needham Heights, Mass.
Mrs. T. C. Watkins, Highland Ave., Needham Heights, Mass.
A. R. Weed, 40 Central St., Boston.
G. M. Weed, 40 Central St., Boston.
Mrs. J. W. Wilbur, 127 Winthrop Rd., Brookline.

CONFERENCE MEMBERS

Rev. John L. Ivey, Winthrop, Mass.
Howard W. Selby, Springfield, Mass.
Rev. R. H. Huse, Concord, N. H.
Thomas Webb, Dover, N. H.
Rev. Frank W. Lewis, St. Albans, Vt.
V. A. Irish, Enosburg Falls, Vt.
Rev. Charles A. Purdy, Winterport, Me.
Miss Amanda M. Wilson, Bangor, Me.

NOMINATING COMMITTEE OF THE CORPORATION FOR 1922

S. T. Emery, *Chairman*
Rev. J. Ralph Magee
Mrs. H. C. Gallagher
Mrs. S. C. Cary
Mrs. M. A. Williams
J. L. Spaulding, Jr.

ANNUAL MEETING ON TUESDAY, JANUARY 24, 1922
A special motion calls for prepared ballots at the Annual Meeting.

Executive Committee

The President and Clerk of the Corporation, the Chairman and Secretary of the Board of Managers, the Treasurer, and

Alfred H. Avery, 52 Chauncy St., Boston, *Chairman.*
F. A. Powdrell, 161 Devonshire St., Boston.
Hon. Horace A. Carter, Needham Heights.
Calvert Crary, Foster St., Newtonville.
S. T. Emery, 120 Water St., Boston.
Silas Peirce, 688 Boylston St., Boston.

BOARD OF MANAGERS

THE EXECUTIVE COMMITTEE, THE SECRETARIES, THE SUPERINTENDENTS OF DEPARTMENTS AND

REV. CHARLES F. RICE, 59 Fourth St., Medford, Mass., *Chairman.*
MRS. EMMA H. WATKINS, Highland Ave., Needham Heights, *Secretary.*
MRS. SETH C. CARY, Gardner, Mass.
REV. GEORGE S. CHADBOURNE, 11 Cass St., Melrose.
THEODORE CHAMBERLIN, M. D., Concord, Mass.
MRS. J. B. CUMMINGS, 67 Eastern Ave., Worcester.
MRS. J. W. CUSHING, 1577 Beacon St., Brookline.
MRS. C. K. DARLING, Concord, Mass.
MRS. R. S. DOUGLASS, 18 Fuller St., Brookline.
MISS MABEL T. EAGER, 49 Seminary Ave., Auburndale, Mass.
MRS. F. H. EAVES, 31 Waban St., Roxbury.
MRS. S. T. EMERY, Newton Centre, Mass.
MRS. E. O. FISK, 135 Winthrop Rd., Brookline.
MRS. R. A. FOSS, 715A Tremont St., Boston.
MRS. A. L. FLANDERS, 49 Longwood Ave., Brookline.
MRS. H. C. GALLAGHER, Hillside St., Milton, Mass.
REV. WILLIAM M. GILBERT, 109 Maple St., Malden, Mass.
MRS. E. WARREN GRIFFITH, 185 Hancock St., Cambridge.
MRS. SHERMAN HOAR, Concord, Mass.
MRS. WOODWARD HUDSON, Concord, Mass.
MRS. S. W. JOHNSON, 200 Riverway, Longwood, Mass.
MISS ELIZA M. LADNER, 23 Plumer St., Everett, Mass.
MRS. R. S. LAMBERT, 6 Hestia Park, Roxbury.
MR. E. C. LINN, 93 Williston Rd., Brookline.
MR. H. E. LOCKE, Newton Upper Falls, Mass.
MR. FRANCIS P. LUCE, 140 Washington St., Boston.
REV. J. RALPH MAGEE, 5 Fairbanks St., Brookline
MRS. F. A. PATTERSON, 39 Canterbury Rd., Newton Highlands.
REV. WEBSTER H. POWELL, 38 Langdon St., Cambridge.
REV. CHARLES E. SPAULDING, 15 Berwick St., Worcester.
REV. J. M. SHEPLER, 85 Washington Park, Newtonville, Mass.
MR. E. RAY SPEARE, 156 Sixth St., East Cambridge.
MRS. ROLAND E. THORPE, Franklin Park, Mass.
MR. CHARLES H. WATKINS, 98 Milk St., Boston.
MRS. J. W. WILBUR, 127 Winthrop Rd., Brookline.
MRS. C. W. WILLIAMS, 205 Morrison Ave., Somerville.
MRS. M. A. WILLIAMS, 217 Winchester St., Brookline.

STANDING COMMITTEES OF THE BOARD OF MANAGERS

The Corresponding Secretary is *ex officio* a member of all Standing Committees.

Home in Boston

Mrs. J. W. Wilbur, *Chairman*
Mrs. S. T. Emery, *Vice-Chairman and Secretary*
Mrs. R. A. Foss
Mrs. E. Warren Griffith
Mrs. S. W. Johnson
Miss Eliza M. Ladner
Mrs. F. A. Patterson
Rev. Charles F. Rice
Rev. J. M. Shepler

Training School for Christian Service

Rev. Webster H. Powell, *Chairman*
Rev. George S. Butters, *Vice-Chairman*
Mrs. R. S. Douglass
Mrs. Everett O. Fisk
Rev. William M. Gilbert

Hospital in Boston

Mrs. H. C. Gallagher, *Chairman*
Mr. E. C. Linn, *Vice-Chairman*
Mrs. Emma H. Watkins, *Secretary*
Mr. Calvert Crary
Mrs. J. W. Cushing
Miss Mabel T. Eager
Mrs. F. H. Eaves
Mrs. A. L. Flanders
Mrs. F. A. Patterson
Mr. William T. Rich
Mrs. Mary A. Williams

Hospital in Concord

Dr. Theodore Chamberlin, *Chairman*
Mrs. M. A. Williams, *Vice-Chairman*
Mrs. C. K. Darling, *Secretary*
Miss Mabel T. Eager
Mrs. F. H. Eaves
Mrs. A. L. Flanders
Mrs. H. C. Gallagher
Mrs. Sherman Hoar
Mrs. Woodward Hudson
Mr. G. M. Weed
Mrs. C. W. Williams

Home for Aged Methodist Women

Mr. J. L. Spaulding, Jr., *Chairman*
Mrs. J. B. Cummings, *Vice-Chairman*
Rev. G. S. Chadbourne
Miss Eliza M. Ladner
Mrs. R. S. Lambert
Mr. Francis P. Luce
Rev. C. E. Spaulding
Mr. E. Ray Speare
Rev. T. C. Watkins
Mr. G. M. Weed

Palmer Memorial Hospital Operating Committee

Mr. H. E. Locke, *Chairman*
Mr. C. H. J. Kimball, *Vice-Chairman*
Mrs. Roland E. Thorpe, *Secretary*
Miss Adeliza A. Betts
Mrs. S. C. Cary
Mr. Calvert Crary
Mrs. F. A. Patterson
Mr. J. L. Spaulding, Jr.

Supplies

The Corresponding Secretary, the Treasurer and the Superintendents of the Institutions.

Nominating Committee

Mr. Charles H. Watkins, *Chairman*
Mrs. A. L. Flanders
Mrs. R. S. Douglass

DEACONESSES AFFILIATED WITH THE ASSOCIATION DURING THE YEAR 1920

HOME IN BOSTON

ANDERSON, EMMA S., Swedish Church, Boston.
BAKER, EFFIE, Grace Church, Worcester.
BARBER, CLARA M., Barham Memorial, South Boston.
BOULTENHOUSE, CAROLINE, Tremont St. Church, Boston.
BROWN, EMILY GRACE, Wesley Church, South Boston.
CARTY, BESSIE, Trinity Church, Worcester.
CHISHOLM, JENNIE J., Hospital Visitor.
COLSON, SUSAN D., Industrial Work, Deaconess Home.
*ELLINGWOOD, AGNES.
GRANGER, MAE V., N. H. Conference District Deaconess.
HAGEN, SADIE A., Superintendent, Home in Boston.
HAM, BERTHA R., St. Mark's Church, Brookline.
HAWKES, DORA M., Industrial Work, Deaconess Home.
PALMER, MARIAN, Emmanuel Church, Waltham.
*PEARSON, MARY N. (Left August 1st. Is now serving under the Woman's Foreign Missionary Society.)
PORTER, EDITH F., East Maine Conference District Deaconess.
*QUIMBY, BERNICE L., Peabody.
RADDIN, ANNIE M., Forest Hills.
RAYNES, ANNIE, Matron, Deaconess Home.
SARGENT, EDNA, Wesley Church, Springfield.
STEVENSON, JESSIE M., Gardner, Mass.
*SWETT, IDA MARION. (Left in August.) (Married.)
WALKER, LAURA, Union Church, East Boston.
WHITEHOUSE, ELIZABETH, St. James Church, Springfield.

Probationers

*COFFIN, LUCIE I. (Attending school.)
WILLIAMS, GERTRUDE, Needham Heights.

TRAINING SCHOOL FOR CHRISTIAN SERVICE

ROBERTSON, ALICE MARTHA, Superintendent.
BROWN, ALICE LOUISE, Instructor in Social Science. (Left in August.)
DETWILER, MOLLIE E., Secretary. (Left in September.)
HALFORD, RUTH OLIVE, Social Director. (Left in June.)

HOSPITAL IN BOSTON

BETTS, ADELIZA A., Superintendent.
BARKER, ALICE LOUISE, Reception Deaconess and Chaplain.
HARDING, ORIANNA F., Matron. (Until November.)
RUUD, MINA L., Nurse-training.

Probationers

HAMILTON, MARION, Nurse-training.

HOME IN HAVERHILL

WOOD, CLARA, Superintendent and Field Worker.
HAHN, EMMA, Matron.

Associate Worker

*DICKERMAN, CAROLINE, Traveler's Aid, North Station. (Since June.)

HOME FOR AGED METHODIST WOMEN

HATHORN, NETTIE B., Superintendent.
MALOTTE, HARRIETT, Assistant.
CAMERON, M. VIRGINIA, Accountant.

PALMER MEMORIAL HOSPITAL

HAGEN, SADIE A., Superintendent. (Since June 1.)
RAYNES, ANNIE, Head Nurse. (Since June 1.)

HIBBARD, ELLEN L., Honorably retired.

* Leave of absence.

SOME IMPORTANT DATES IN DEACONESS WORK

Resolutions were adopted by the New England Conference at Worcester April, 1889, recommending the establishment of a Deaconess Home and Training School in Boston or vicinity. The following were constituted a committee to whom was entrusted the preliminary work to the establishment of such institutions: William Nast Brodbeck, William R. Clark, Warren P. Adams, Willard S. Allen, Mrs. J. W. Cushing, Mrs. Silas Peirce, Mrs. T. C. Watkins. At the first meeting of this Committee held April 10, 1889, Mrs. J. W. Cushing reported an appropriation of $150 by the Woman's Home Missionary Society and a personal contribution of $100 as a nucleus for the Home and Training School.

The New England Deaconess Home and Training School were incorporated November 30, 1889, and reincorporated as the New England Deaconess Association March 28, 1901. President, Rev. William R. Clark; Vice-President, Rev. W. N. Brodbeck; Clerk, Mrs. Emma H. Watkins; Treasurer, Mrs. J. W. Cushing.

The Deaconess Home and Training School were opened at 45 East Chester Park, November 20, 1889; Miss Mary E. Lunn, Superintendent.

The Deaconess Hospital in Boston opened February 5, 1896; Miss Mary E. Lunn, Superintendent. Removed to 175 Pilgrim Road, its present building, April 15, 1907; Miss Adeliza A. Betts, Superintendent since 1900. The Brodbeck Cottage, an annex to the Hospital was opened November 15, 1915.

A Training School property was provided January 28, 1906; Miss Orianna F. Harding, Superintendent. The new building occupied the summer of 1913; Miss Alice M. Robertson, Superintendent-Principal.

The Haverhill (Fresh Air) Home was opened the summer of 1907; Miss Mary Anna Taggart, Superintendent.

The Deaconess Hospital in Concord opened November 15, 1911; Miss Lucy Cherille Robinson, Superintendent. Private Ward Annex opened July 1, 1916; Miss Edith F. Bennett, Superintendent.

The Home for Aged Methodist Women at Concord, Mass., opened November 15, 1913; Miss Sadie A. Hagen, Superintendent.

The Palmer Memorial Hospital for Incurable Diseases at 560 Blue Hill Ave., Roxbury, was opened on June 1, 1920, with thirty-nine beds available; Miss Sadie A. Hagan, Superintendent.

FOREWORD

WILLIAM T. RICH, *President*

THE new emphasis placed on the ministry of service has quickened the pulse of the Church and throughout New England there has been a marked interest in the work of our Association, for which we are deeply grateful.

In common with all philanthropic institutions, we found conditions developing during and after the war period which were most exacting, and while our service was in no way curtailed nor our efforts relaxed, its continuation has been at a tremendous financial cost.

To meet these conditions and the greater demand for an enlarged and more adequate equipment, an intensive campaign for the necessary funds was undertaken and in the name of the sick and suffering, who are its direct beneficiaries, as well as on behalf of our Association, I want to thank New England Methodism for its sacrificial answer to this two-fold need.

The final completion of the plans as originally outlined in the Campaign are temporarily postponed but the generous response will enable us to immediately undertake added development to our Hospital on Deaconess Road that will be not only a great blessing but an earnest of what our faith claims as its ultimate goal.

Our Association has had other problems to face, and, in assuming to provide New England incurables adequate treatment and Christian nursing, there has been no hesitation, but, rather, a positive advance in the work of Palmer Memorial.

The action of the last General Conference also made necessary radical changes of relationships which we have undertaken to face and meet in the spirit which prompted the consecrated womanhood of the Methodist Episcopal Church to establish deaconess work in the beginning. To those of us who are living with all of these and the many other problems of this Christlike but ever growing ministry, the year has been one of intense activity, and had it not been for the wonderful loyalty of New England Methodism, we would have failed.

We are grateful for and our personal thanks are extended to all who have given us individual and prayerful interest and money—the tools with which to construct a bigger and better Association.

I would not be true to my deepest convictions if I closed this report without calling for an added emphasis on the spiritual side of the work. It is not sufficient to relieve suffering, to rebuild human bodies and to carry the gospel of service into city and

rural communities, but with all these varied ministries there must be the ministry to the soul. A reconstructed body, a rebuilt community, if they are to function most effectively and efficiently, must be shot through with the Spirit of the Master, and it is our business to place greater emphasis on the "ministry to the soul."

REPORT OF THE CORRESPONDING SECRETARY AND EXECUTIVE OFFICER

CLARENCE W. WILLIAMS

ALTHOUGH the year 1920 has been for us a time of change and uncertainty, we have in this but reflected the conditions of the world at large.

To meet the constantly changing demands during the past few years, it has been necessary sometimes to expand a line of work, or sometimes to contract, or to pass it over to some other agency better equipped to develop it.

When the year opened, we were in the midst of plans for the transfer of the Cullis Home in Roxbury to our Executive Committee which was thus made the legal holding board of this magnificent property.

About fifty-seven years ago this institution was established by Dr. Charles Cullis for the purpose of providing a home for consumptives. At that time there were few places where persons suffering from this dread disease could go for care or treatment. For many years this institution was a veritable haven to a multitude of those needing its shelter and care, but with the opening of state and city institutions for the care of these patients, it became necessary, in order to render a larger amount of service, to turn it over to some other line of work. This beautiful home came to us, we believe, as a direct answer to prayer. After needed repairs had been made, it was opened in June under the name of "The Palmer Memorial" as a hospital for incurables, with Miss Sadie A. Hagen as superintendent. This Hospital has proved even more of a success than we dared dream, and it needs only a larger endowment to make it the most conspicuous example of philanthropy in Methodism.

With the expansion of our work, it was found advisable to add to our list of officers a Chairman of the Board of Managers who should preside at the meetings of that body, the President of the Association presiding at the meetings of the Corporation. The office of Secretary of the Board of Managers was also created which considerably lightens the duties of the Clerk of the Corporation who formerly served as Secretary at the meetings of the Board. Both of these changes have worked out in a very satisfactory manner.

Action was taken at the last General Conference whereby the Deaconess passes under the control of the Conference in which she lives, receives her appointment from the Bishop through

the District Superintendent, is desired to live on her field of labor, and the church which she serves becomes responsible for her support. This act of the General Conference, together with the fact that the high prices of commodities and the unreasonable wages demanded by help make the expense of running the Home on Massachusetts Avenue impossible to be borne by the Association, resulted in a vote being taken by the Executive Committee to close the Home, as such, on January 1, 1920.

With the closing of the Home, we were in great danger of losing the opportunity of continuing our institutional work, but, as usual, the Deaconess Aid Society came to our relief. They have rented the Home and have turned it into a nurses' rooming house, which in itself is a philanthropic venture, reserving sufficient room for the institutional work which they will continue to carry on.

About three years ago we began to talk of the urgent need of raising funds to meet our obligations and to enlarge our work. At that time unheard of wages were being paid to working people and enormous profits were being made by the business man. It then seemed certain that we could easily procure the money necessary to carry out our plans, as huge sums were being given everywhere for philanthropic purposes. But the opportunity for presenting our cause did not come in that golden period, and has only just arrived in this season of after-war economic readjustment when "pay envelopes are growing slimmer, when mills are closing and there are not even envelopes—for the present. Many merchants are faced with loss and for the business man of affairs, things have turned out quite the opposite to what he planned".

During the year just closed there was not a thing in the world for us to do except to shut up shop or else to go through upon our courage, putting one foot in front of the other until we had passed the corner. We have gone right along on faith, giving free work in our Hospital even while we were running behind every day. The pressure upon us has been so great that we have been obliged to keep on, whatever the consequences. But we believe we have now passed the corner and have come to the turn in the road; and the future policy in regard to the management of our affairs will be determined by the direction in which this turn leads.

In October, with the consent and coöperation of our Bishop, the Executive Committee decided to put on a "Campaign" for the raising of funds. We have presented our cause to the Methodist Churches throughout New England and have, to date, received pledges that may possibly wipe out our deficiency. We have been praying long and earnestly that God may touch the hearts of wealthy individuals who have means to spare, that they may come to our aid in this our hour of need. If the Lord sees fit

to answer our prayers, we will give Him all praise for permitting us to carry on this work of mercy for Him.

At this time last year, many organizations were placing great confidence in the "Interchurch World Movement," expecting to receive substantial financial aid from it. I need not dwell on this subject for you are all thoroughly acquainted with the fact that, while through its surveys it furnished information of great value regarding existing conditions, financially it was a failure. Nevertheless, we trust that the work which was done through its instrumentalities has not been done in vain, and that its accomplishments and its failures will be both example and warning in any great future enterprise which may be undertaken by the Church.

There has been so much said in praise of our Hospital that I need only add that the good work is continuing. But it takes money to do good work in a hospital; and, unless our road leads on to financial success in this Campaign which we have undertaken, while we shall endeavor in the coming year to do just as good work, we shall of necessity be obliged to do less work, for we have come to the turn in the road and in the future we must plan our expenses in accordance with our income.

In June Miss Marion V. Black, Assistant Superintendent of the Hospital in Concord, resigned from that position. Miss Black was earnestly requested to reconsider her decision, but to our regret she refused to do this, saying that she was in great need of rest and change. She has an able successor in Miss Susan E. Emmott. With the close of the year 1915 this Hospital had no deficiency, but since that time conditions have been such as to make it impossible to meet its expenses and had it not been for the yearly Donation Day, recently instituted, and the successful Field Day arranged last summer by the women of Concord, which netted over $2,000., its deficiency would have been much larger.

At the last General Conference a "Hospitals and Homes Board" was created. This Board will have general supervision over all of the Hospitals and Homes which are controlled by our denomination. We believe this will prove a constructive agency in developing and standardizing this line of work.

The Training School for Christian Service, which affiliated with Boston University in the School of Religious Education, is meeting with signal success. There is a call from the churches for many different types of workers—workers of a high standard of education and training. We believe the School of Religious Education is supplying this demand; and we may well cherish a feeling of gratification and thankfulness that we were permitted to be the pioneers in this line of work. The School is prospering

in every way; and the Executive Committee feels that the time has come when we may, with safety to the School, withdraw our financial support, and charge Harris Hall for heat and light, crediting the same to the Hospital Account.

The Home in Haverhill and the Home in Concord have continued along their regular lines of work without any particular variation from other years. The superintendents of these two institutions will both present a full report of the year's work.

It is with deep regret that we are called upon to report the death of two of our members, Mrs. S. A. Tuttle and Rev. E. C. E. Dorion. Mrs. Tuttle was elected to the Board of Directors in 1904 and was placed on the Deaconess Home Committee. In 1907 she was appointed a member of the Hospital Committee which position she held at the time of her death.

When Brother Dorion went away from us, it almost seemed as if New England Methodism had suffered a loss from which it could not recover. But we have learned that when God takes one of His workers to Himself, He sends another to fill the place left vacant, and so we strive on, taking courage, believing that God knows best.

I wish to express my appreciation of the splendid coöperation and support given me during the year by the President and the Officers, the Field Secretary, the Superintendents, the Deaconesses and all members of Standing Committees, and in the face of many obstacles I look forward to a more succcessful year of service to our Lord and Master than any we have yet rendered.

FINANCIAL

Bequests, etc.	$35,354.26
Campaign to January 17th, Churches	101,116.72
Miscellaneous and Conditional	37,000.00
	$173,470.98

REPORT OF THE FIELD SECRETARY

Rev. J. Edwin Lacount

AT the Annual Meeting of our Corporation one year ago, I called attention to the unanticipated rapidity with which our financial necessities were increasing and our treasury calling for relief. The Association had nearly spent itself in loyal devotion to the Centenary program. It then appeared evident that, for some years to come, funds for Religio-Philanthropic work would be raised by the war chest appeal. Accepting this interpretation of the Interchurch Movement, which was almost universally shared by church leaders at large, our Association related itself to this greatest Protestant enterprise ever launched. With a great deal of care all our institutions had been listed in the survey, and definite plans for effective coöperation were carefully prepared.

Besides this, with the confirmation of our Association, the Field Secretary was appointed District Director of the Essex and Middlesex Counties of Massachusetts and served during the two months of preparatory and intensive campaign, besides looking after the usual financial interests of our Association committed to his care. During this time his salary was paid by the Interchurch treasury, thus relieving the Association of that expense.

The collapse of the Interchurch general treasury, due to its impossible "Friendly Citizens" program, is a matter of general knowledge and universal regret. It should be remembered, however, that while this enterprise did not secure adequate funds for distribution among the participating bodies, it did enable large sums to be raised by the several denominations, other than Methodist, who had no general campaign just preceding, and its spiritual emphasis upon the necessity of much closer coöperation on the part of Protestant denominations made a lasting contribution of great value. Our Association, however, not only lost by failure to receive returns, but lost months of invaluable time.

In the last of June our Executive Committee felt it wise to try to raise $100,000, to apply on the deficit of the Association which was increasing alarmingly, and requested the Field Secretary to try to secure this fund by personal solicitation within thirty days. After subscriptions amounting in total to a little over $13,000 had been secured it became plain that givers were not interested to contribute to a deficit alone when they knew that there would be an inevitable recurrence, but would be far more interested in a well balanced program of expansion, that would put the work of the Hospital on a secure basis, and the plan to raise the deficit alone was abandoned.

My vacation month was more than half spent in visiting the summer gatherings to present the history, the needs and the opportunity of the Hospital. I delivered addresses at Sterling and at Asbury Grove Camp Meetings in Massachusetts, at Riverside Camp Meeting, Vermont, and at Claremont Camp Meeting, New Hampshire. This developed an interest that has led to persistent calls for pulpit presentation since.

During the last two years the Executive Committee had taken over the adjoining property on the Fenway which was necessary for the protection of the Hospital in its expanding program. This was a piece of splendid statesmanship, giving to our Hospital an ideal site and is commended enthusiastically by our church leaders throughout New England.

On January 16, 1920, after months of negotiation, the members of our Executive Committee were elected as the Board of Trustees of the Cullis Consumptives' Home and assumed the management of that institution to be conducted as a hospital for incurables and known as the Palmer Memorial, after Mrs. Jennie C. Palmer, whose pathetic suffering brought to light forcefully the need of such an institution. It is a matter of gratitude that our Association thus has the honor of establishing the first hospital for incurables in World Wide Methodism, that this advance is another contribution of New England in leadership, and that the providential opportunity to take this first step in a too long neglected ministry of compassion was a manifest answer to prayer.

But these two splendid exhibitions of Christian statesmanship, providing for a great service that would bring great returns to New England Methodism, carried with them necessary financial obligations. Including the original large mortgage on the Deaconess Hospital, our books showed mortgage and property obligations of $167,681., and a deficit which had been accumulating for five years and which would reach approximately $150,000 at the close of 1920. In the presence of this financial status and with a budget of approximately $225,000., the six New England Conferences of 1920 contributed only $4,847. There was a time when our Association could have saved itself, but it had loyally stepped aside for war drives, for Methodist programs and for the great Centenary effort and now was suffering financial exhaustion. Manifestly, it was only a question of mathematics and months before a serious crisis would be reached.

If the crisis could have been averted, delayed, or provided for otherwise, a general campaign would not have been undertaken at this time. But after faithful consideration, and when the crisis was unmistakably approaching, by the middle of October both the wisdom and necessity of prompt action in a general

campaign were plain, a campaign was ordered by the Executive Committee, a million dollar goal was agreed upon, and at my request an experienced campaign director, Mr. A. F. Hoffsommer of New York, was engaged so that not only New England Methodism might be appealed to, but also the entire Metropolitan District. Then followed in quick succession the appointment of a Campaign Committee with our President Mr. W. T. Rich, as Chairman, the mailing of a personal letter by Bishop Hughes to each pastor and official member of each Methodist Church of the six Conferences in New England, the calling of all the District Superintendents of New England for consultation at the Bellevue Hotel, Boston, on November 11, when eleven out of fifteen of these busy leaders responded, and the calling by Bishop Hughes of the pastors and supplies of each New England Annual Conference with a lay delegate from each church to learn the nature of the crisis, which was placing in jeopardy the future of our hospital program, and to take counsel together. I was able to reach five of the six Conferences and present the case in person.

The dates, places of gathering and record of attendance were as follows:

Date	*Conference*	*Place*	*Pastors*	*Laymen*
Nov. 16	New England	Boston	112	36
Nov. 22	Maine	Portland	54	22
Nov. 22	Vermont	Montpelier	49	22
Nov. 23	East Maine	Bangor	49	16
Nov. 29	New Hampshire	Manchester	42	14
Nov. 30	N. E. Southern	Providence	84	27
Total			390	137

This response of nearly 50 per cent. of our New England pastors was nothing short of remarkable when one considers that it was on hurry call. In all these gatherings, a full statement of the emergency and the organized effort to secure Christmas gifts were thoroughly discussed and in every instance the several committees on findings presented strong resolutions of sympathy and endorsement. The results of the Christmas giving of our churches is not yet known and under the conditions we have had to meet, it is prophetic that with 432 churches reporting to date and 382 yet to be heard from, we have approximately $155,000 in cash and subscriptions of all kinds.

This result means much more than its figures indicate, because of the very unusual difficulties which have confronted us. In each of the Conferences and at every turn we have had to meet the confusion concerning the relation of this work to the Centenary. Many of our pastors and people supposed this work was provided for by the Centenary. Their misunderstanding was due to the widespread statement that all benevolences were

included, and also to the failure to make clear that only disciplinary benevolences were referred to and to interpret clearly the meaning of disciplinary. Without doubt New England Methodism feels unanimously that our hospital program should have been included in the great church effort. We have also had to meet the misunderstanding of pastors and laymen that if the Centenary quotas were reached, there would be no more appeals for benevolences during the Centenary period. The serious falling off of the Centenary collections in many of our churches with the necessity of making them up before Conference, has been another obstacle in the way of a successful campaign. Again, the inadvisability of assigning quotas as goals for churches, because of the heavy Centenary quotas already assigned, has made our work peculiarly difficult.

And as if all this were not enough to halt the most courageous and skillful of campaign committees, the business depression coming as it did much more rapidly and in a much more serious form than anticipated, has prevented the coöperation of churches and individuals to an extent that we could not foresee. This, also, has made it exceedingly difficult to launch the municipal campaign as planned, and this part of our program has already been delayed for several weeks. In addition to what New England Methodism has already done, much more can and will be done by our churches, for the sympathy of New England Methodism is solidly with us. Furthermore, opportunity will be given in a well organized personal solicitation of the citizens of Boston and with Brother Horace A. Carter just elected as Chairman of the Metropolitan Campaign, we dare to believe that we shall soon be receiving returns which will carry us much nearer our goal. That goal must be reached, and we must not stop until a full million of dollars is secured.

There is much to hearten us at the present hour. No drives of any moment have taken place this fall, and the few that seemed likely to attract considerable attention abandoned their efforts shortly after beginning. Many drives will start at the first indication of more normal business conditions. Our time to work is now; get as good a start as possible and press on until we accomplish. We have a wonderful background of twenty-five years of service. We have a prestige of such service splendidly rendered and generally recognized. We also have the prestige given by the recognition of the Permanent Charity Fund. This Fund has granted us for several years $1,000 annually for our Deaconess Hospital. This year I called upon the Executive Secretary several times in the interest of the Palmer Memorial, with the result that their Committee voted this institution $2,500 for the half-year period to January 1st. Another interview at

the opening of January has secured from that Fund for this purpose the donation of $2,500 more in two equal installments, the second installment to be paid on April 1st. This recognition means very much for our standing in Boston.

Special mention should be made of the prompt and splendid subscription of $25,000 from the Deaconess Aid Society, the first subscription of such an amount to be received. This fine auxiliary is thoroughly organized and always busy in good works under its efficient President, Miss Eliza Ladner of Everett. It has always been the quickest to apprehend the needs of the Association and most generous as well as prompt in response.

The Ladies' Aid Union of the New England Conference has organized White Cross Departments in its constituent societies in many of the churches of our Conference and has invited such coöperative organization in the societies of other Conferences, receiving a favorable response from a good number. This is under the able superintendency of Mrs. Clara L. Percy of Boston and beside being of financial assistance to us just now, it is laying the foundation for the White Cross idea, which is sure to pave the way for the larger organization in New England soon.

The year has been one of peculiarly baffling problems to solve but we are nearer to the solution of our hospital problem than ever before, because for the first time this problem has been laid on its merits before New England Methodism, responsibility has been recognized widely, and the future will certainly witness a larger and increasing support until the financial foundation of this work is secured.

I feel that my personal thanks are due to our heroic preachers who are carrying unusual burdens of care and responsibility that test leadership, and to our laymen who have nobly shared those burdens. My admiration for both is unbounded.

TREASURER'S REPORT

DEPARTMENT RECEIPTS AND EXPENDITURES

	Deficit Jan. 1, 1920	*Receipts 1920*	*Payments 1920*	*Deficit 1920*	*Deficit Jan. 1, 1921*
Administration Expense			$19,579.86	$19,579.86	
Boston Home		$4,858.38	8,478.07	3,619.69	
Boston Hospital		117,313.76	125,442.27	8,128.51	
Training School		12,444.96	18,701.62	6,256.66	
Haverhill Home		847.24	2,173.67	1,326.43	
Retired Deaconess Fund			300.00	300.00	
Total		$135,464.34	$174,675.49	$39,211.15	
General Income		7,022.38		7,022.38	
Net Total of Above Accounts	$73,139.67			$32,188.77	$105,328.44
Concord Farm	8,130.81	9,292.45	10,592.00	1,299.55	9,430.36
Concord Hospital	8,459.96	22,780.93	24,181.58	1,400.65	9,860.61
Fresh Air Work	1,536.26	1,977.83	3,007.49	1,029.66	2,565.92
Home for Aged Methodist Women	6,429.64	4,143.34	9,124.11	4,980.77	11,410.41
Palmer Memorial		16,177.42	17,490.95	1,313.53	1,313.53
Totals	$97,696.34	$196,858.69	$239,071.62	$42,212.93	$139,909.27

DETAILED REPORT OF DEPARTMENTS

CURRENT ACCOUNT, BOSTON DEPARTMENTS

		Receipts	*Payments*	*Deficit*
Deficiency January 1, 1920				$73,139.67
Administration Expense:				
Campaign Expense (to be transferred to that account)	$1,197.23			
Salary Corresponding Secretary	3,000.00			
Salary Field Secretary (10 months)	2,500.00			
Traveling Expenses	455.16			
Stenographer and Bookkeeper	1,863.15			
Extra Help	246.65			
Printing and Stationery	1,575.89			
Postage and Express	474.97			
Supplies	112.15			
Insurance and Interest	6,160.29			
Telephone	262.08			
Light	13.25			
Rent of Office	81.00			
Miscellaneous	388.46			
Auditing	187.50			
Auto Expense	538.81			
Advertising	523.27		$19,579.86	
General Income:				
Donations	$6,514.00			
Interest	508.38	$7,022.38		$12,557.48

		Receipts	*Payments*	*Deficit*
Boston Home:				
Payments:				
Housekeeping Sundries	$190.90			
Wages	399.48			
Groceries and Provisions	2,131.67			
Postage, Carfare, Express	47.18			
Repairs and Improvements	208.96			
Fuel and Light	678.15			
Traveling Expenses	100.00			
Telephone	166.07			
Allowances	3,881.86			
Laundry	48.55			
Interest and Insurance	342.02			
Furnishings	10.25			
Miscellaneous	10.00			
Water	42.98			
General Deaconess Board	220.00			
			$8,478.07	
Receipts:				
Deaconess Service	$3,758.84			
Donations for Deaconess Service	333.34			
Donations	5.00			
Interest	757.17			
Miscellaneous	4.03	$4,858.38		$3,619.39

DETAILED REPORT OF DEPARTMENTS—*Continued*

	Receipts	*Payments*	*Deficit*
Boston Hospital:			
Payments:			
Housekeeping Sundries	$1,269.58		
Wages	22,867.49		
Medical and Surgical Supplies	7,891.77		
Nurses and Allowances	12,513.77		
Provisions and Groceries	43,469.52		
Supplies	2,045.67		
Fuel and Light	16,871.30		
Laundry	198.78		
Postage, Carfare, Express	561.29		
Telephone	916.79		
Interest and Insurance	4,922.28		
Traveling Expenses	100.00		
Printing and Stationery	737.15		
Repairs and Improvements	3,827.55		
Miscellaneous	497.78		
Furnishings	2,608.92		
Engine Supplies	570.06		
Rent of Apartment	720.00		
Water	1,149.17		
Methodist Deaconess Association	45.00		
X-Ray	1,317.66		
Brodbeck Cottage:			
Water	$117.87		
Repairs	6.25		
Gas	216.62		
		$125,442.27	

		Receipts	*Payments*	*Deficit*
Receipts:				
Patients	$104,919.43			
Ether Fees	1,195.00			
Donations	167.00			
Committee of the Permanent Charity Fund, Inc.	750.00			
Interest from Funds	8,279.15			
Miscellaneous and Conferences	921.29			
Refund for Board and Tuition	192.00			
Reimbursements:				
Base Hospital Account	692.73			
Mortgage Balance	197.17	$117,313.76		$8,128.51
Training School:				
Payments:				
Housekeeping Sundries	$266.26			
Wages	2,858.05			
Provisions and Groceries	9,050.45			
Postage, Carfare, Express	33.25			
Gas	393.52			
Repairs and Improvements	876.41			
Telephone	136.49			
Interest and Insurance	350.47			
Allowances	235.00			
Printing and Stationery	10.65			
Miscellaneous	76.01			
Water	220.50			
Furnishings	271.81			
School Supplies	22.93			
Methodist Deaconess Association	40.00			
Boston University Expenses	3,500.00			
Furnishing Fund to Cover Deficiency	359.82		$18,701.62	

DETAILED REPORT OF DEPARTMENTS — *Continued*

		Receipts	*Payments*	*Deficit*
Receipts:				
Scholarship	$200.00			
Board of Students	10,520.91			
Board of Guests	1,543.65			
Miscellaneous and Conferences	180.40	$12,444.96		6,256.66
Haverhill Home:				
Payments:				
Housekeeping Sundries	$46.73			
Wages	243.80			
Groceries and Provisions	692.52			
Postage, Carfare, Express	60.70			
Fuel and Light	435.05			
Repairs and Improvements	98.71			
Telephone	38.99			
Insurance	21.25			
Allowances	400.00			
Laundry	46.18			
Miscellaneous	8.17			
Furnishings	61.57			
Methodist Deaconess Association	20.00		$2,173.67	
Receipts:				
Board	$785.61			
Miscellaneous	61.63	$847.24		1,326.53
Retired Deaconess Fund			$300.00	300.00
Deficiency January 1, 1921				$105,328.44

CONCORD FARM

Deficiency January 1, 1920		$8,130.81	
Receipts:			
Milk and Cream	$3,100.64		
Poultry and Eggs	241.46		
Vegetables and Plants	4,183.96		
Miscellaneous	818.39		
Sale of Stock	798.00		
Interest	150.00		$9,292.45
Payments:			
Labor	$3,445.95		
Interest and Insurance	956.88		
Dairy and Poultry Feed	2,497.18		
Fertilizer	80.40		
Seeds and Plants	63.22		
Equipment	2,224.82		
Electricity	46.41		
Freight and Express	83.42		
Repairs and Improvements	768.47		
Miscellaneous	425.25	10,592.00	
Deficiency January 1, 1921			9,430.36
		$18,722.81	$18,722.81

CONCORD HOSPITAL

Deficiency January 1, 1920		$8,459.96	
Receipts:			
Patients	$20,052.42		
Miscellaneous	371.79		
Hospital Day and Special Funds	2,356.72		$22,780.93
Payments:			
Wages	$2,882.83		
Medical and Surgical Supplies	2,333.89		
Nurses and Allowances	3,548.13		
Provisions and Groceries	7,510.84		
Fuel	2,294.85		
Laundry	1,705.18		
Postage, Carfare, Express	226.53		
Telephone	156.40		
Insurance and Interest	629.02		
Printing and Stationery	116.80		
Repairs and Improvements	577.82		
Furnishings	921.68		
Miscellaneous	50.00		
Water	105.06		
Light	947.20		
Repairs of 1913–1915	175.35	24,181.58	
Deficiency January 1, 1921			9,860.61
		$32,641.54	$32,641.54

FRESH AIR WORK

Deficiency January 1, 1920		$1,536.26	
Receipts:			
Donations	$1,733.95		
Board	236.50		
Miscellaneous	7.38		$1,977.83
Payments:			
Housekeeping Sundries	$38.29		
Wages	283.20		
Provisions and Groceries	1,527.28		
Postage, Carfare, Express	48.06		
Repairs and Improvements	395.45		
Fuel and Light	65.90		
Telephone	10.06		
Printing and Stationery	8.50		
Allowances	260.00		
Furnishings	44.55		
Miscellaneous	31.02		
Transportation	216.57		
Laundry	78.61	3,007.49	
Deficiency January 1, 1921			2,565.92
		$4,543.75	$4,543.75

HOME FOR AGED METHODIST WOMEN

Deficiency January 1, 1920		$6,429.64	
Receipts:			
Board	$634.50		
Donations	1,000.00		
Miscellaneous	83.64		
Interest	1,830.32		
Deposit Account 10 per cent	594.88		$4,143.34
Payments:			
Housekeeping Sundries	$221.74		
Wages	1,779.50		
Provisions and Groceries	3,300.04		
Supplies	68.66		
Postage, Carfare, Express	93.53		
Repairs and Improvements	199.49		
Repairs, November, 1913 to May, 1915	248.82		
Fuel	708.58		
Telephone	57.45		
Allowances	820.00		
Laundry	130.67		
Interest and Insurance	702.05		
Furnishings	22.85		
Medicine and Care	174.18		
Light	467.70		
Water	61.18		
Moth Work and Grounds	25.00		
Miscellaneous	12.67		
Methodist Deaconess Association	30.00	9,124.11	
Deficiency January 1, 1921			11,410.41
		$15,553.75	$15,553.75

PALMER MEMORIAL HOSPITAL ACCOUNT

Receipts:			
Patients	$9,960.93		
Committee of the Permanent Charity Fund, Inc.	2,500.00		
Donations and Bequests	1,835.20		
Donations for Special Furnishings	1,311.23		
Miscellaneous	570.06		$16,177.42
Payments:			
Furnishings (from special donations)	$1,311.23		
Interest $625.13			
Insurance 414.37	1,039.50		
Wages	3,138.38		
Housekeeping Sundries	125.24		
Medical Supplies	1,224.40		
Nurses and Allowances	1,683.12		
Provisions and Groceries	5,795.78		
Supplies	293.93		
Fuel and Light	1,358.82		
Laundry	782.34		
Postage, Carfare, Express	213.60		
Printing and Stationery	58.75		
Advertising	100.50		
Miscellaneous	113.82		
Telephone	88.20		
Water	163.34	$17,490.95	
Deficiency			1,313.53
		$17,490.95	$17,490.95

TRUSTEES OF THE CONSUMPTIVES' HOME

Palmer Memorial Hospital Property

Payments:			
Repairs and Renovation	$13,313.15		
Furnishings	3,498.80		
Interest $2,530.88			
Insurance 1,764.49	4,295.37		
E. D. Mallory, Account Loan	3,500.00		
Wages and Salaries	5,716.94		
Sundry Expenses	593.66		$30,917.92
Receipts:			
Interest			589.68
Total Advances			$30,328.24
Borrowed on Note	$12,000.00		
Advanced by New England Deaconess Association	18,328.24		$30,328.24

NOTE.—See corrected account in report of Trustees of the Consumptives' Home, which follows this report.

HOSPITAL CAMPAIGN FOR $1,000,000

Cash receipts from churches and individuals (to December 31, 1920)		$64,032.81
Payments:		
National Service Associates	$4,376.97	
Rent of Office	225.00	
Clerk Hire	1,362.13	
Postage and Telegrams	914.53	
Traveling Expenses	2,098.21	
Telephone	47.07	
Miscellaneous and Supplies	24.13	
Printing and Stationery	3,000.59	
Advertising	964.50	13,013.13
Net Receipts		$51,019.68

NOTE.—The results of the campaign to April 1, 1921, are as follows:

Cash receipts	$135,225.85
Securities	36,675.00
	$171,900.85
Pledges	224,786.19
Total	$396,687.04

Expenses, $30,611.69.

CAPITAL ACCOUNTS AND INCOME THEREON

BOSTON HOME

Building Fund

As reported	$10,600.00
Mortgage	5,000.00
Cost of property, 691–693 Massachusetts Ave.	$15,600.00

Endowment Fund

As reported	$14,669.69

(Income $757.17 credited to Home Account.)

BOSTON HOSPITAL

Building Fund

As reported		$286,367.87
Donations		20,979.18
		$307,347.05
Mortgages:		
Main Hospital	$60,000.00	
Administration Building Lot	13,000.00	
Nurses' Home No. 2	23,000.00	
Nurses' Home No. 3	11,500.00	107,500.00
		$414,847.05

Expended:		
Main Plant	$150,000.00	
Furnishings	14,710.44	
Brodbeck Cottage	18,974.09	
Furnishings	1,941.61	
Riverway Properties	92,522.47	
	$278,148.61	
Unexpended	136,698.44	$414,847.05

(Income credited to Hospital Account.)

Annuities of $10,000 are included, on which annual interest payments are $480.00

Endowment Fund

As reported	$101,346.40	
Receipts	170.00	$101,516.40

(Income credited to Hospital Account.)

Free Bed Funds

	Principal	*Income*
George William Boyd Free Bed Fund	$5,000.00	$245.00
Fannie F. Eager Free Bed Fund	5,000.00	277.61
New Hampshire Conference Bed Endowment Fund	1,019.36	30.00
Special Free Bed Fund	5,056.25	235.00
Annie W. Woolson Bed Fund (Received 1920)	5,000.00	None

(Income expended for Hospital Service.)

Miscellaneous Funds

	Principal	*Income*
Charles H. Hall Fund	$17,073.66	$617.73
(Income added to Fund.)		
Abbie K. Chandler Fund	1,000.00	50.00
Gallah Levi Fund	1,000.00	50.00
Holt Room Fund	1,000.00	55.47
Kingsbury Fund for Aliens	678.05	30.00
Abbie S. Peasley Free Service Fund	475.00	23.75
Nurses' Training School Scholarship Fund	145.00	None

(Income expended for purposes of Funds.)

CHILDREN'S HOME ENDOWMENT FUND

As reported	$3,882.32

Income

Balance on hand as reported	$365.92
Interest received	187.87
On hand	$553.79

CONCORD FARM

Building Fund

Gift of land and securities as reported		$13,900.00
Note receivable charged off as uncollectible		266.45
Balance		$13,633.55
Advanced from Association Funds		8,630.55
		$22,264.10
Value of property as reported	$14,264.10	
Mortgages	8,000.00	$22,264.10

Equipment Account

Cost as reported	$5,135.19

CONCORD HOSPITAL

Building Fund

Receipts as reported		$47,959.84
Land, cottage and barn	$7,000.00	
Cost of building as reported	40,959.84	
	$47,959.84	

Furnishing Fund

Receipts as reported		$7,022.55
Cost of furnishings as reported	$7,022.55	

Emily and Eliza A. Conant Free Bed Fund

Principal	$5,000.00

Income

Balance as reported	$202.42
Received	325.00
	$527.42
Expended	21.00
Balance on hand	$506.42

Robertson James Veteran Fund

As reported	$127.26

None expended.

FRESH AIR HOME

Building Fund

As reported		$12,360.00
Value of property	$12,060.00	
Invested	300.00	12,360.00

GENERAL ACCOUNT

(Unassigned Funds)

As reported	$1,531.13

(Income expended for general purposes.)

GENERAL ENDOWMENT FUND

As reported	$6,323.50

(Income $508.38 expended for general purposes.)

HOME FOR AGED METHODIST WOMEN

Building Fund

Receipts as reported		$37,928.78
Value of land		5,000.00
		$42,928.78
Cost of building as reported	$37,928.78	
Value of land	5,000.00	
	$42,928.78	

Furnishing Fund

Receipts as reported		$5,571.24
Cost of furnishings as reported	$5,571.24	

Endowment Fund

As reported		$33,694.69
Received		1,105.56
		$34,800.25

Endowment Income Account

Received from interest		$1,672.50
Transferred to Current Account	$1,672.50	

Deposit Account

Balance as reported		$5,942.60
Receipts		1,414.58
		$7,357.18
Paid for illness of members, and funeral expenses	$1,408.40	
Transferred to Current Account	594.88	2,003.28
		$5,353.90

PALMER MEMORIAL ENDOWMENT FUND

Gifts	$2,634.63

NOTE.—$1389.63 of this amount belongs to Trustees of the Consumptives' Home, Permanent Fund.

TRAINING SCHOOL

Building Fund

As reported		$64,655.17
Cost of buildings as reported	$64,655.17	

Annuities of $7,000 are included, on which annual interest payments are $300.

Furnishing Fund

Receipts for furnishings	$6,031.00
Receipts from School Account	359.82
Cost of furnishings as reported	$6,390.82

Endowment Fund

As reported	$82.51
Received interest on deposits	8.98
	$91.49

CONDENSED BALANCE SHEET

December 31, 1920

Dr.

Cash in Banks, Office and Departments		$44,712.52
Securities		279,468.60
Real Estate:		
Boston Hospital	$261,496.56	
Boston Home	15,600.00	
Training School	64,655.17	
Fresh Air Home	12,060.00	
Concord Hospital	47,959.84	
Home for Aged Methodist Women	42,928.78	
Concord Farm	14,264.10	458,964.45
Furnishings:		
Boston Hospital	$16,652.05	
Training School	6,390.82	
Concord Hospital	7,022.55	
Home for Aged Methodist Women	5,571.24	35,636.66
Special Free Bed Fund Income		271.75
Concord Farm Equipment		5,135.19
Note Receivable		1,000.00
Trustees of the Consumptives Home—Advances for debts and for equipment of Palmer Memorial		30,328.24
Department Deficiencies		139,909.27
		$995,426.68

Cr.

Capital Accounts:		
Building Funds (expended)		$362,485.95
Furnishing Funds (expended)		18,984.61
Building Funds (unexpended)		
Boston Hospital	$136,698.44	
Fresh Air Home	300.00	136,998.44
Miscellaneous Funds		218,377.79
Income (unexpended) on Capital Funds		1,060.21
Campaign Receipts	$64,032.81	
Less Expenses	13,013.13	51,019.68
Mortgages:		
Home	$5,000.00	
Hospital	60,000.00	
Riverway	13,000.00	
Gaertner Property	23,000.00	
Holland Property	11,500.00	112,500.00
Notes Payable		94,000.00
		$995,426.68

Net Assets, $649,017.41.

INSURANCE

Fire insurance is carried on the Association properties in the following amounts:

Boston Home	Buildings	$16,000	Furnishings	$2,700
Training School	"	55,000	"	5,000
Training School Dormitory	"	9,000	"	1,500
Boston Hospital	"	175,000	"	12,000
Laundry	"	3,500	Contents	2,000
Nurses' Home No. 1	"	9,000	Furnishings	1,500
Nurses' Home No. 2	"	9,000	"	1,500
Nurses' Home No. 3	"	6,000	"	500
Brodbeck Cottage	"	17,000	"	1,500
Nurses' Apartment			"	600
Concord Hospital	"	29,000	"	3,000
Concord Hospital Annex	"	21,000	"	2,500
Emerson Cottage and Barn	"	1,700		
Home for Aged Women	"	42,000	"	3,000
Farm Property	"	7,400	Contents	5,000
Farm Auto Truck				1,700
Fresh Air Home	"	8,900	Furnishings	2,100
Office, 137 Milk St.				400
Automobile				400
Use and Occupancy:				
Boston Hospital				30,600
Brodbeck Cottage				6,120
Concord Hospital				5,475
Steam Boiler Explosion Insurance:				
Boston Hospital				15,000
Concord Hospital				5,000

Liability insurance is carried on all our properties and automobiles, and compensation insurance on all employees. The Treasurer is bonded in the sum of $20,000.

Respectfully submitted,
C. H. J. KIMBALL,
Treasurer.

AUDITOR'S REPORT

To the Executive Committee of the New England Deaconess Association:

GENTLEMEN: The books of your Association for the year ending Dec. 31, 1920 have been audited by me, and payments found to be properly vouched, and the income of securities credited to the respective funds. The cash and securities shown in the report of the Treasurer, Mr. C. H. J. Kimball, have all been examined and found on hand as stated, or satisfactorily accounted for.

Respectfully submitted,
GIDEON M. MANSFIELD,
Certified Public Accountant.

Boston, May 16, 1921.

REPORT OF THE TRUSTEES OF THE CONSUMPTIVES' HOME

ON January 16, 1920, under an agreement between the then trustees of the Consumptives' Home and the Executive Committee of the New England Deaconess Association, it was provided that the said trustees should individually resign, and in their place the members of the said Executive Committee should be chosen. This action was taken and, without change in the Corporation or in its By-Laws, the new trustees assumed responsibility for its affairs.

The agreement provided further that certain obligations of the Corporation should be met by the new trustees, and that the institution formerly known as the "Cullis Consumptives' Home" should be used for a hospital for incurables, to be conducted by the New England Deaconess Association. The Hospital, which was named the "Palmer Memorial Hospital for Incurables," was opened June 1, 1920. The New England Deaconess Association provided the funds for the renovating and furnishing of the building, and has met in a large measure the obligations of the Corporation.

The following report of the treasurer shows the financial situation of the Corporation. The property accounts stand in the name of the Trustees of the Consumptives' Home. The final reports of the former treasurer are included in order to show the financial status at the time the new trustees assumed office. The current operating account of the new Hospital stands in the name of the New England Deaconess Association, and is included in the report of its treasurer.

OCTOBER 1, 1919

Assets

Grove Hall Estate, 266,855 ft. at 50c.	$133,427.50	
Buildings	72,500.00	
Permanent Fund	23,940.13	
Walpole Lot	250.00	
Cash on hand	9.99	$230,127.62

Liabilities

Bills Payable	$1,394.10
Salaries Payable	3,650.00
Wages Payable	1,977.00

Loans Payable:			
International Trust Co.	$20,000.00		
E. D. Mallory	16,452.26		
Mrs. L. A. Cullis	1,050.00		
Charles H. Jones	300.00		
F. F. Davidson	200.00		
Allen C. Emery	100.00	$38,102.26	
Due Timothy Smith Permanent Fund		2,500.00	
Net Assets		182,504.26	$230,127.62

CASH ACCOUNT

October 1, 1918, to October 1, 1919

Receipts		*Expenditures*	
Balance on hand	$ 131.63	Provisions and Groceries	$3,120.03
Donations	1,648.51	Wages and Salaries	2,673.09
Beneficiaries	548.24	Heating	1,287.62
Legacies:		Loans and Interest paid	1,595.70
E. B. Fuller $ 500.00		Laundry	423.00
T. Smith 2,500.00	3,000.00	Medicines and Service	284.55
		Lights	138.79
Loans	3,255,00	Funeral Expenses	118.91
Income from Investments	991.00	Repairs	112.33
Ladies' Auxiliary	551.20	Water	102.80
Goods Sold	93.90	Telephone	74.83
		Garden Expenses	71.50
		Ice	48.84
		Insurance	17.95
		Vault	10.00
		Incidentals	129.55
			$10,209.49
		Balance on hand	9.99
	$10,219.48		$10,219.48

EDWARD D. MALLORY,
Treasurer.

This is to certify that I have examined the books of Rev. E. D. Mallory Treasurer of the Cullis Consumptives' Home, for the year ending September 30, 1919, and find that they have been correctly kept and properly balanced, with satisfactory vouchers for all payments. The Bonds and Certificates of Stock were found in the vaults of the International Trust Company, Boston, in accordance with his statement, amounting to $23,940.13.

W. H. H. BRYANT,
Auditor.

October 24, 1919.

It is understood that the $2,500 legacy from the estate of Timothy Smith, and used for current expenses, is to be added to the Permanent Fund.

W. H. H. BRYANT,
Auditor.

October 24, 1919.

CASH ACCOUNT

October 1, 1919, to December 31, 1920

Receipts:			
Cash on hand		$ 9.99	
Permanent Fund:			
Estate Timothy Smith	$2,573.33		
Estate Abbie T. Vose	2,029.81		
Estate O. Malley	300.00		
Estate Albert S. Fuller	100.00		
Estate Harriet A. Hibbard	192.30		
From Mrs. Atwood	24.00	5,219.44	
Beneficiaries		237.00	
Donations		574.02	
Auxiliary		271.40	
Income from Funds		1,084.18	
Sales and Incidentals		50.68	
Loan International Trust Co.		12,000.00	
Loan New England Deaconess Asso.		17,903.83	$37,350.54

Payments:

October 1, 1919, to February 2, 1920

Wages and Salaries		$2,013.20	
Provisions		799.65	
Lights		44.70	
Fuel		817.97	
Medicine and Medical Service		159.59	
Ice		74.90	
Furnishings		4.52	
Advertising and Postage		7.37	
Water		26.60	
Laundry		155.50	
Repairs		15.47	
Interest		203.33	
Telephone		21.28	
Insurance		2.44	
Loans Paid:			
Charles H. Jones	$300.00		
F. F. Davidson	200.00		
Allen C. Emery	100.00	600.00	
Protested Check		46.52	
Safe Deposit Box		10.00	
Incidentals		35.78	$5,038.82

February 2, 1920, to December 31, 1920

Repairs and Improvements	$13,313.15	
Furnishings	3,498.80	
Interest	2,535.05	
Insurance	1,764.49	
E. D. Mallory on account loan	3,500.00	
Wages and Salaries (including arrears)	5,716.94	
Sundry	593.66	
Balance on hand (Permanent Fund)	1,389.63	$37,350.54

NOTE.—Account appearing in report of Treasurer of New England Deaconess Association under caption "Trustees of the Consumptives' Home" requires adjustment to correspond to above account.

DECEMBER 31, 1920

Assets

Home Property, Dorchester	$250,000.00	
Land in Walpole	250.00	
Permanent Fund	29,159.57	$279,409.57

Liabilities

Notes Payable—International Trust Co.		$ 32,000.00	
Loans Payable—E. D. Mallory (note discounted)		11,950.00	
E. D. Mallory (interest advanced)		1,446.54	
Mrs. L. A. Cullis		1,219.06	
New England Deaconess Asso.		17,903.83	
Due Permanent Fund	$7,719.44		
Less cash on hand	1,389.63	6,329.81	
Total Debts		$70,849.24	
Net Assets		208,560.33	$279,409.57

Permanent Fund

Invested:			
B. T. Reed Fund		$ 5,000.00	
J. B. Faulkner Fund		4,000.00	
Samuel E. Sawyer Fund		2,382.20	
David Parker Fund		1,000.00	
Mrs. Pitkins Fund		1,000.00	
Lydia M. Card Fund		500.00	
"C" Fund		500.00	
Rebecca Green Fund		284.00	
Susan E. Rodman Fund		1,000.00	
Mary Rosevear White Fund		500.00	
Sarah E. Ward Fund		4,485.33	
Hattie Balsbaugh Fund		200.00	
Temporary Fund		88.60	
October 1, 1919, Total		$21,440.13	
Uninvested, October 1, 1919:			
Timothy Smith Fund		2,500.00	
Additional Legacies Uninvested:			
Timothy Smith Fund	$2,573.33		
Abbie T. Vose Fund	2,029.81		
Albert S. Fuller Fund	100.00		
O. Malley Fund	300.00		
Mrs. Atwood Fund	24.00		
Harriet A. Hibbard Fund	192.30	5,219.44	
Total Fund		$29,159.57	
Invested $21,440.13			
Uninvested 7,719.44			

Respectfully submitted,

C. H. J. KIMBALL,
Treasurer.

AUDITOR'S REPORT

To the Trustees of the Consumptives' Home:

GENTLEMEN: The books of your Corporation for the period beginning October 1, 1919, and ending December 31, 1920, have been audited by me, and payments found to be properly vouched. The cash and securities shown in the report of the Treasurer, Mr. C. H. J. Kimball, have all been examined and found on hand as stated, or satisfactorily accounted for.

Respectfully submitted,

GIDEON M. MANSFIELD,
Certified Public Accountant.

Boston, June 6, 1921.

DEACONESS HOSPITAL IN BOSTON

Miss Adeliza A. Betts, R. N., *General Superintendent*

THE keynote to success is Service—service to God and to our fellow men. And Service is our highest aim.

We have had the privilege of completing another year of our work, a work which has gone on without interruption for twenty-five years, retaining throughout these years its high standards and ideals. Each year the Hospital has become more well-known. Each year the best physicians and surgeons in Boston have contributed of their skill in science to promote the interests of the Hospital and the welfare of its patients.

Our books show that we have admitted 1,625 patients during the past year. It may be of interest to note that the number of patients admitted in one month in 1920 was about the same as was admitted during the whole of our first year of service—1896 to 1897.

DIABETIC CLINIC (Elliott P. Joslin, M. D.)

The treatment of patients with diabetes melitus at the New England Deaconess Hospital has been extended during the year 1920. The Brodbeck Cottage has been constantly filled and a waiting list of diabetic patients invariably exists. This work at the Hospital is devoted almost exclusively to patients in moderate circumstances, because there are but two private rooms which are available for patients. All of the other patients occupy small wards, containing two, three, or four beds. The class of patients treated is exactly the type which the founders of the New England Deaconess Hospital would have been pleased to see within its walls. To a considerable extent these patients have been teachers, nurses, and relatives of the families of ministers, physicians and workers in similar walks of life. In all, 177 cases have been treated at the Hospital.

The outstanding feature of the diabetic treatment at the New England Deaconess Hospital has been the emphasis laid upon instruction. The diabetic diet has been explained to patients; they have been drilled in the preparation of diabetic foods; they have been taught to take the responsibility of their own care to a large extent, so that they can better coöperate with their physicians at home.

A considerable group of nurses in the Hospital has also been given detailed instruction in the principles and practice of diabetic treatment. All these nurses who have an aptitude for accuracy, details, and the management of patients become in-

valuable when they leave the institution. In the communities to which they go they set a standard, the influence of which can hardly be overestimated. The diabetic training is so exact that it fits these nurses not only for diabetic work but for institutional work, which demands obedience to those above and capability of obtaining cheerful and implicit compliance with their directions by patients. The New England Deaconess diabetic nurses have made a name for themselves throughout the United States and even outside its borders. At the present moment there is not a single diabetic nurse trained at the New England Deaconess Hospital without employment.

Many physicians, not only from this community but from nearly every State in the Country, have profited from the work carried on at the Brodbeck Cottage. These come to the Tuesday morning talks and frequently at other times secure help from doctors, technicians and nurses who are concerned in the immediate care of the patients. In fact, the Brodbeck Cottage is a school for the instruction of patients, nurses and doctors.

The diabetic work at the Hospital must be extended. More patients should share the advantages which it offers and more investigative work should be performed. In the enlarged New England Deaconess Hospital possibilities arise for the treatment of more patients, both within and without its walls. It is possible that patients could board outside the Hospital and come to it for their food. In a small way this has already been going on. Many of the milder cases and convalescent cases could be treated in this manner with a considerable saving of expense, both to the Hospital and the patients.

The diabetic work, as well as the surgical and medical work, at the New England Deaconess Hospital goes on so unobtrusively and with such a comparatively small plant that our community does not realize the extensive facilities which our institution provides. For example: at this small Hospital, whose routine work is exclusively managed by a few women, 23,120 total patients' days treatment was given in 1920, whereas at another hospital with a very much larger plant, the total days treatment was but three times as great,—namely, 69,541 patients' days treatment. The number of major operations at the New England Deaconess Hospital was 1,262 and at the one above referred to 1,606. These figures show in a way the important place which this supposedly small institution holds in the medical work performed in this community. It is questionable whether there is another institution of like character and similar size in New England which accomplishes as much and is to such a large extent self-supporting.

Deaconess Hospital

GOITER CLINIC (Dr. Frank H. Lahey)

The goiter clinic at the Deaconess Hospital has continued to grow throughout the year. One hundred and sixty-eight goiter operations were done during the past year, and many more patients were seen and either submitted to X-Ray treatment or found to be of the variety not requiring treatment in any form.

Four hundred and fifty metabolism examinations have now been made in the metabolism laboratory, 365 during 1920, and this laboratory continues to be of the greatest service as an aid in diagnosing and differentiating those border line conditions, which simulate hyperthyroidism (exophthalmic goiter) but obtain their origin elsewhere and are not benefited by the measures made use of in this disease. It also continues to be of great service in aiding us to decide as to the time and extent of the operation to be done.

The mortality in the operated cases for the year 1920 is 1.7 per cent., three cases out of 168 operative cases dying. One patient presented not only exophthalmic goiter but the complication of an acute infection of the gall bladder and one of the other two diabetes.

I believe that the low mortality rate has been maintained because of three factors: (1) that we have in this Hospital all the facilities for the proper study of these cases; (2) that we have a special group for the study and care of these cases; (3) because of our extensive and increasing experience with this particular type of disease.

More space than is now available is needed for the metabolism laboratory. The present laboratory is located in very small quarters in the basement of the Hospital, and I wish to express my thanks to Mrs. Sara Jordan for her work in this laboratory in its present cramped quarters.

X-RAY WORK

The increasing use of the X-Ray is evident as seen by the number of plates used during the past year—nearly two hundred in excess of the previous year. Eight hundred and sixty-three plates were used for making diagnoses, and the X-Ray has also been successfully used for after-treatments.

The spiritual needs of the patients have not been overlooked. A committee from the Boston Preachers' Meeting see that regular visitation of the patients is made by clergymen of their number. We trust that these visits have been mutually helpful, showing to both visitor and those who are visited a phase of Christian work.

Deaconess Barker, our Resident Chaplain, has been faithful in

her service to the hospital family. She gives the Gospel in stories, hymns, prayer and praise. Her evening visits are eagerly looked forward to by the patients.

The morning and evening song service by the nurses is helpful to both nurses and patients. This is a most appropriate way to begin and end the hospital day.

It is a pleasure at this time to speak of Mrs. Leila Orford Eyles, who has given splendid service as a volunteer worker in connection with the office staff. We appreciate her good advice and deep interest in the success of the work. Our best wishes follow her in her new home.

On Christmas Eve the patients who were able to sit up were taken in wheel chairs to the lower hall where they listened to an entertainment given by the pupil nurses. The program of Christmas hymns, carols and solos was thoroughly enjoyed by all. Two wards of the Hospital each had a small Christmas tree, and there was also one in the Brodbeck Cottage.

In the early morning, while it was still dark, the nurses sang carols outside for the patients in the Hospital, in the Brodbeck Cottage and in our neighboring institution—the Channing Home for tubercular patients.

The Hospital and the Brodbeck Cottage were prettily decorated with evergreen and laurel. With the Christmas dinner, there was a Christmas greeting on each patient's tray and a paper cup, of holly red, containing nuts, raisins, and candy.

On Christmas afternoon at four o'clock at the Brodbeck Cottage the tree, which was beautifully decorated and loaded with gifts from Santa Claus for the patients, was stripped of its treasures. Tea, bran cakes and gelatine candy were served, and vocal selections were rendered by Miss Beatrice Spargo, one of our pupil nurses.

One would hardly expect to be really happy within hospital walls at Christmas time, but after our little celebration was over this year, the patients all said it had been as nice a Christmas as they had ever enjoyed.

Too much can hardly be said in appreciation of the importance and value of the Deaconess Aid Society, which has a large share in the work and development of the Deaconess Hospital. It is doing much toward educating the Church and the public to a proper appreciation of the Hospital.

The Deaconess Aid Circle—a much smaller organization but no less effective—seeks in a quiet way to help. Without the aid of these two societies, our usefulness would be incomplete.

The New England Deaconess Association and the Hospital Committee both desire to express their appreciation of the gratuitous services given by the physicians and surgeons. The hospital

force also wish to extend their appreciation for the assistance rendered by the officers of the Association, by the Hospital and Nurse Training School Committees, by the Corresponding Secretary and by many others who have been untiring in their efforts in its behalf.

TRAINING SCHOOL FOR NURSES

This was the first full year for nurses on eight hour duty. The result of the extra time off, which was used for recreation and study, has been very satisfactory. There was a marked decrease in illness among the nurses which may have been due, in part at least, to the shorter hours.

A three years' course in the Hospital and four months in Simmons College is offered to young women who meet the requirements for admission to the Training School for Nurses. The college course includes Anatomy, Physiology, Chemistry, Bacteriology, Dietetics and Cooking. For instruction and experience in nursing in branches not given in our Hospital, we have affiliation with the Boston Lying-In Hospital for Obstetrics, four months with the Children's Hospital, Boston, for Pediatrics, and three months with the Boston Dispensary. Six nurses a year have training at the Hull Street Medical Mission Dispensary, and in connection with the Dispensary they have pre-natal calls, delivery and after visits, visiting nursing and social service calls. During the past year 1,022 calls were made.

On June 3rd the graduation exercises of the Training School for Nurses was held in St. Mark's Methodist Episcopal Church, Brookline. Mr. William T. Rich, President of the New England Deaconess Association, presided. After the opening hymn, the reading of the Scriptures by Mr. Clarence W. Williams, and prayer by Rev. J. Edwin Lacount, Mr. Rich introduced Dr. Frank H. Lahey who spoke most appreciatively of the work which our Hospital is doing, of the splendid training which the pupil nurses are receiving and of the helpful assistance given to him by the nurses in his work. The address to the class was given by Dr. F. C. English, D. D., Field Secretary of St. Luke's Hospital at Cleveland, Ohio, the keynote of which was "Service."

After a vocal selection by Miss Beatrice Spargo, the President, Mr. Rich, in a few well chosen words, spoke briefly to the graduates upon the kind of service which they, in their chosen profession, might render. Diplomas were presented to eleven young women. The exercises closed with the singing of a hymn and the benediction, after which a reception to the members of the graduating class was held in the parlors of the church. Refreshments were served by the Deaconess Aid Society.

This graduation marked an event in the career of the Nurse

Training School, as it was the first time they had held their exercises as a separate school. Previous to this, the Training School for Christian Service, now merged in the Department of Religious Education and Social Service of Boston University, had shared these exercises.

The classes of 1920 were as follows

Graduates	11
Third Year Nurses	15
Second Year Nurses	24
First Year Nurses	15
Probationers:	
Admitted	19
Accepted	18
Total number of nurses in Hospital	54

Statistics, Hospital in Boston, for 1920

Patients in Hospital First of Year		51
Patients admitted during year:		
Medical	361	
Surgical	1,264	
		1,625
Discharged:		
Well	1,057	
Relieved	381	
Not relieved	12	
Diagnosis	129	
Died	42	
		1,621
Patients in Hospital End of Year		55
Total patients, days' treatment:		
Free	746	
Part pay	1,557	
Pay	20,817	
		23,120
Average patients per day		63.34
Average days per patient in Hospital		13.7

Free Work Rendered by the Hospital by Conference Boundaries

New England Conference Free 46 Patients	$1,896.75	
New England Southern " 7 "	321.50	
New Hampshire " 6 "	397.00	
Maine " 2 "	92.00	
East Maine " 4 "	104.50	
Outside " 2 "	179.50	
		$2,991.25
New England Conference Part Pay 72 Patients	$2,222.13	
New England Southern " 7 "	270.75	
New Hampshire " 3 "	44.75	
Maine " 1 "	130.50	
East Maine " 4 "	313.75	
Outside " 3 "	74.25	
		3,056.13
Total Amount of Free Work		$6,047.38

MEDICAL AND SURGICAL STATISTICS

HOSPITAL IN BOSTON

Medical Diseases

Diseases of the Blood

Anaemia	2
Secondary Anaemia	6
Pernicious Anaemia	3
Septicaemia	2

Constitutional Diseases

Debility	3
Diabetes Mellitus	220
Diabetes Insipidus	1
Obesity	4

Diseases of the Skin

Erysipelas	1
Eczema	1
Furunculosis	1
Carbuncle	1

Diseases of the Nervous System

Spastic Paraplegia	1
Epilepsy	1
Neurasthenia	7
Neurosis	2
Sciatica	1
Paralysis Agitans	1
Infantile Paralysis	1
Trigeminal Neuralgia	6
Cerebral Embolism	1
Cerebral Hemorrhage	1
Poliomyelitis	1
Dementia Praecox	1
Psychoneurosis	2
Peripheral Neuritis	1

Infectious Diseases

Arthritis	13
Influenza	4
Syphilis	3

Diseases of the Circulatory System

Of the Myocardium:	
Myocarditis	15
Of the Endocardium:	
Acute Endocarditis	1
Of the Pericardium:	
Adherent Pericarditis	2
Chronic Valvular Diseases:	
Mitral Regurgitation	4
Mitral Stenosis	4
Aortic Regurgitation	1
Of the Arteries:	
Arterio-sclerosis	21
Hypertension	20
Tachycardia	1
Angina Pectoris	3
Partial Heart Block	1
Of the Veins:	
Phlebitis	3
Iliac Vein Thrombosis	1

Diseases of the Respiratory System

Of the Bronchi:	
Bronchitis	3
Asthma	4
Of the Lungs:	
Lobar Pneumonia	1
Broncho Pneumonia	1
Tuberculosis	3
Abscess of Lung	1
Of the Pleura:	
Acute Pleurisy	1

Diagnosis of the Digestive System

Of the Tonsils:	
Acute Tonsillitis	5
Chronic Tonsillitis	4
Of the Pharynx:	
Pharyngitis	1
Of the Stomach:	
Gastritis	1
Hyperacidity	1
Pylorospasm	1
Achylia Gastrica	2
Indigestion	2
Ptosis	2
Gastric Ulcer	3
Duodenal Ulcer	3
Pernicious Vomiting	1
Cardiospasm	1
Of the Intestines:	
Appendicitis:	
Chronic	1
Visceroptosis	10
Constipation	4
Colitis	1
Taenia Solium Infection	1
Colonic Stasis	1
Jejunal Ulcer	1

MEDICAL DISEASES

Of the Liver:
Cirrhosis 2

Of the Pancreas:
Carcinoma 2

Of the Peritoneum:
Post operative Adhesions ... 5

Diseases of the Urinary Apparatus

Of the Kidneys:
Acute Nephritis 5
Chronic Nephritis 19
Pyelitis 5
Renal Colic 1

Of the Bladder:
Cystitis 5

Miscellaneous

Deferred 47
Hodgkin's Disease 4
Headache 1
Menopause 1
Pregnancy 14
Morbus Coxi Senilis 1
Food Poisoning 1
Dystoma Musculorum 1
Post operative Hyperthyroidism 4
Myxoedema 5
Hyperthyroidism 5
Rheumatic Fever 1
Back Strain 1
Sacro Iliac Strain 2
Post operative Chronic Sinus of Neck 1

SURGICAL DISEASES

Diseases of the Glands

Of the Cervical Glands:
Abscess 1
Tuberculosis 6
Hypertrophy 1

Of the Parotid Gland:
Mixed Tumor 1
Lymphoma 1

Of the Submaxillary Gland:
Calculus 2

Of the Thyroid Gland:
Hypothyroidism 1
Adenoma 41
Carcinoma 1
Cyst 7
Colloid Goitre 14
Hyperthyroidism 143
Recurrent Hyperthyroidism 1
Intrathoracic Goitre 8
Goitre of Adolescence 3

Of the Mammary Glands:
Carcinoma:
Primary 13
Recurrent 2
Cyst 7
Fibroma 5
Mastitis 5
Lipoma 1

Of the Axillary Glands:
Adenitis 1

Diseases and Injuries of the Respiratory System

Of the Nose:
Rhinitis 1
Deviated Septum 39
Empyema of Antrum 3
Ethmoiditis 1
Fracture 1
Sinusitis 5
Traumatic Deformity 2
Hypertrophy of Inferior Turbinate 2

Of the Lungs:
Abscess 1

Diseases and Injuries of the Digestive System

Of the Lips:
Epithelioma 4

Of the Face:
Scar from burn 1

Of the Tongue:
Carcinoma 2

Of the Teeth:
Caries 3
Abscess 2

Of the Jaw:
Cyst 1
Carcinoma 2
Alveolar Abscess 2
Pyorrhoea 1
Chondroma 1

Of the Tonsils:
Peritonsillar Abscess 2
Chronic Tonsillitis 211

Of the Pharynx:
Adenoids 96
Papilloma Uvula 1
Pharyngitis 1
Elongated Uvula 3
Branchial Cyst 1

Of the Larynx:
Carcinoma 1
Papilloma 1
Tracheal Fistula 1

SURGICAL DISEASES

Of the Oesophagus:
- Carcinoma 1
- Foreign Body 1
- Sarcoma 1
- Stricture 1

Of the Stomach and Duodenum:
- Carcinoma 16
- Ulcer:
  - Gastric 3
  - Duodenal 20
- Pyloric Obstruction 4
- Cardiac Obstruction 1
- Polyp 1

Of the Intestines:
- Adhesions 6
- Postoperative Jejunal Ulcer 1
- Obstruction from Adhesions 12
- Ileus 1
- Intussusception 1
- Appendicitis:
  - Acute 20
  - Sub-acute 19
  - Chronic 84
  - Unclassified 3
  - Cyst 2
- Carcinoma of Colon 1
- Colitis 4
- Postoperative Faecal Fistula 1
- Diverticulitis of Sigmoid ... 1
- General Carcinomatosis 1
- Carcinoma of Sigmoid 1
- Tuberculous Glands of Caecum 1
- Retroperitoneal Tuberculous Glands 1
- Retroperitoneal Cyst 1
- Enteroptosis 2
- Mobile Caecum 4
- Caecal Stasis 1
- Tuberculosis 2
- Postoperative Rupture of Abdominal Wound 1
- Megacolon 1

Of the Gall Bladder and Bile Ducts:
- Cholecystitis 33
- Cholelithiasis 36
- Carcinoma 1
- Gangrene of Gall Bladder ... 2
- Cholangitis 1
- Hydrops of Gall Bladder 1

Of the Liver:
- Anomalous Development ... 1
- Recurrent Carcinoma 1

Of the Pancreas:
- Acute Pancreatitis 2

Of the Rectum:
- Carcinoma 3
- Stricture 1
- Hemorrhoids 25
- Prolapse 1

Of the Anus:
- Fissure 2
- Fistula 12
- Perianal Abscess 2

Diseases and Injuries of the Genito-Urinary System

Of the Kidneys:
- Calculus 9
- Hydronephrosis 3
- Pyelonephritis 9
- Hydropyonephrosis 1
- Tuberculosis 4
- Movable Kidney 1
- Aberrant Blood Vessel 1
- Congenital Absence Left Kidney 1
- Abscess of Cortex 1

Of the Ureters:
- Calculus 5

Of the Bladder:
- Calculus 3
- Extravasation 1
- Contracted Bladder 1
- Ulcer 1
- Suprapubic Sinus 1
- Cystitis 2
- Papilloma 1

Of the Urethra:
- Prolapse 1
- Caruncle 1
- Fistula 1
- Stricture 2
- Hypospadias 1

Of the Prostate:
- Carcinoma 2
- Prostatitis 1
- Obstruction 13
- Adenoma 1

Of the Prepuce:
- Phimosis 3
- Wen 1
- Papilloma 1

Of the Testicle:
- Epididymitis 3
- Tuberculous Epididymitis .. 3
- Undescended Testicle 3

SURGICAL DISEASES

Of the Spermatic Cord:
- Hydrocele 6
- Varicocele 1
- Hematocele 1

Diseases and Injuries of the Female Generative Organs

General Diseases:
- Dysmenorrhoea 4
- Menorrhagia 8
- Metrorrhagia 8

Of the Vulva:
- Cyst 1
- Abscess 3
- Cyst Bartholini's Gland 1
- Fibroma 1

Of the Vagina:
- Cystocele 18
- Rectocele 13
- Polyp 1
- Recto-Vaginal Fistula 1
- Vaginismus 2

Of the Uterus:
- Carcinoma 4
- Retained Placenta 1
- Endometritis 10
- Fibroid Tumor 69
- Polyp 7
- Atrophy 1
- Procidentia:
  - Complete 10
  - Partial 36
- Displacements:
  - Anteflexion 5
  - Retroflexion 3
  - Retrocession 1
  - Retroversion 35

Of the Cervix:
- Carcinoma 10
- Cervicitis 10
- Hypertrophy 1
- Laceration:
  - Of Cervix 11
  - Of Cervix and Perineum .. 32
- Polyp 1

Of the Fallopian Tubes:
- Hydrosalpinx 5
- Salpingitis 12
- Tuberculosis 1

Of the Ovaries:
- Cyst 34
- Ovaritis 1
- Dermoid Cyst 3
- Carcinoma 2
- Adenocystoma 3

Of the Perineum:
- Laceration 20
- Abscess 1
- Fistula 1

Obstetrical:
- Ectopic Pregnancy 2
- Incomplete Abortion 4
- Pregnancy with Contracted Pelvis 3

Diseases and Injuries of the Head and Face

Of the Head:
- Infected Scalp Wound 1
- Wen 1
- Deformity Forehead 1
- Melanoma Temple 1
- Abscess of Neck 1

Of the Face:
- Lacerated Wound 1
- Abscess Chin 1

Diseases of the Ear and Eye

Of the Ear:
- Periauricular Abscess 1
- Mastoiditis 3
- Otitis Media 2

Of the Eye:
- Nystagmus 1
- Cataract:
  - Unclassified 4
  - Congenital 5
  - Senile 4
- Exophoria 4
- Hypophyon 1
- Corneal Ulcer 1
- Chorio-Retinitis 1
- Abscess Lower Eyelid 1

Diseases and Injuries of the Neck
- Cicatrix 1
- Congenital Torticollis 1
- Wen 1
- Lipoma 2
- Excision Cicatrix 1

Diseases of the Peritoneum

Hernia:
- Unclassified 1
- Femoral 6
- Inguinal 45
- Recurrent Inguinal 1
- In Scar 7
- Umbilical 5
- Ventral 1
- Paraumbilical 1

SURGICAL DISEASES

Lumbar	1
Strangulated Incarcerated Obturator	1
Tuberculosis	1

Diseases and Injuries of the Trunk

Epithelioma of Chest	1
Wen of Back	1
Lipoma of Back	3
Abdominal Sinus	1
Neurofibroma of Anterior Nerve Root of Twelfth Dorsal	1
Postoperative Hematoma	1
Fat Necrosis of Abdominal Wall	1
Lipoma of Abdominal Wall	1
Carbuncle of Buttock	1

Diseases and Injuries of the Soft Parts of the Upper Extremity

Of the Shoulder:	
Subdeltoid Bursitis	1
Subdeltoid Bursitis with Adhesions	1
Rupture of Infraspinatus Tendon	1
Of the Hand:	
Wen	1
Carcinoma	1
Contracture of Finger	2
Septic Finger	2
Of the Forearm:	
Volkmann's Contracture	1

Diseases and Injuries of the Soft Parts of the Lower Extremity

Of the Leg:	
Prepatella Bursitis	1
Varicose Veins	6
Peroneal Spasm	1
Abscess	2
Gangrene Leg	2
Traumatic Contracture	1
Chronic Ulcer	1
Lipoma	1
Bursitis under Hamstring Muscles	1
Of the Foot:	
Diabetic Gangrene	7
Sepsis	2
Fibroma Heel	1
Supernumerary Toe	1
Congenital Malformation	1

Diseases and Injuries of the Joints

Of the Spine:	
Tuberculosis	5
Carcinoma	1
Of the Elbow Joint:	
Adhesions	1
Fracture Dislocation	2
Of the Sacro Iliac Joint:	
Strain	2
Of the Hip:	
Charcot Joint	1
Tuberculosis	3
Of the Knee:	
Rupture of Alar Ligament	1
Displaced Semi-Lunar Cartilage	2
Of the Ankle:	
Fracture Dislocation	2
Of the Shoulder:	
Foreign Body	1
Of the Wrist:	
Traumatic Arthritis	1

Diseases and Injuries of the Bones

Of the Vertebrae:	
Lateral Curvature	1
Of the Maxillary Bones:	
Osteomyelitis Maxilla	1
Osteomyelitis Mandible	1
Cyst of Maxilla	1
Partial Excision	1
Of the Humerus:	
Sarcoma	1
Fracture	6
Separation of Epiphysis Lower End	1
Of the Radius:	
Fracture	4
Colles Fracture	1
Compound Colles Fracture	1
Ununited Fracture	1
Old Fracture Both Bones Forearm	3
Of the Ulna:	
Fracture of Olecranon	1
Periostitis	1
Of the Femur:	
Fracture	3
Tuberculosis	2
Osteomyelitis	2
Osteitis Fibrosa Cystica	1

SURGICAL DISEASES

Of the Fibula:
- Fracture of Both Bones Leg 1
- Compound Fracture Both Bones Leg 1

Of the Tibia:
- Fracture 2
- Osteomyelitis 1

Of the Ribs:
- Fracture 1
- Rib Transplantation in Jaw 1

Of the Tarsus:
- Fracture of Os Calcis 1
- Exostosis of Os Calcis 2
- Osteoma of Tarsus 1

Of the Metatarsus:
- Hallux Valgus 2
- Exostosis 3
- Hammer Toe 1
- Congenital Malformation 1

Of the Carpus:
- Fracture of Scaphoid 1
- Osteomyelitis 1
- Dislocation of Semi-Lunar 1

Of the Metacarpals:
- Osteomyelitis 2
- Old Fracture Phalanx 1
- Compound Dislocation 1
- Ankylosis 1
- Necrosis of Phalanx 1

Of the Coccyx:
- Fracture 1
- Exostosis 1

Of the Patella:
- Old Fracture 1
- Periostitis 1

SURGICAL OPERATIONS

On the Veins:
- Blood Transfusion 7

On the Glands:
- Cervical:
  - Abscess 2
  - Excision 2
  - Tuberculosis 5
- Parotid:
  - Excision Mixed Tumor 1
  - Incision for Lymphoma 1
- Axillary:
  - Excision 1
- Thyroid:
  - Ligation of Vessels 40
  - Exposure of Thyroid 1
  - Partial Thyroidectomy:
    - For Carcinoma 1
    - For Colloid Goitre 11
    - For Hyperthyroidism 56
    - For Cyst 6
    - For Adenoma 42
  - Injection of Boiling Water for Hyperthyroidism 4
- Mammary:
  - Amputation:
    - For Carcinoma 14
    - For Cyst 5
    - For Mastitis 4
    - For Tumor 1
    - For Fibroma 3
    - Excision Lipoma 3
  - Submaxillary:
    - Incision and Drainage 1
    - Removal of Calculus 1

Operation on the Air Passages

On the Nose:
- Refracture of Nasal Bones 1
- Removal of Polyp 1
- Submucous Resection of Septum 38
- Turbinectomy 2
- Cauterization of Epithelioma 1
- Cartilage Transplantation 2

Operation on the Head and Face:
- Excision of Melanoma of Temple 1
- Excision Wen 1
- Injection of Foramen Ovale with Alcohol 5

On the Antrum:
- Exploration 1
- Radical Operation 6

On the Face:
- Plastic 1
- Incision and Drainage of Abcess Chin 1
- Transplantation of Fat to Forehead 1

Operation on the Eye and Ear

On the Eye:
- Incision and Drainage Abscess Lid 1
- Advancement 7
- Dicision Capsule 5
- Cataract Extraction 7
- Iridectomy 7
- Tenotomy:
  - For Exophoria 7
- Enucleation of Eye 1

SURGICAL OPERATIONS

On the Ear:
- Mastoid 2
- Curettage of Middle Ear ... 1

Operations on the Neck:
- Excision of Wen 1
- Excision of Lipoma 2
- Excision Carbuncle 1
- Incision and Drainage of Abscess 1
- Myotomy and Tenotomy of Sterno-Mastoid Muscle ... 1
- Excision Thyro-Glossal Cyst 1
- Incision and Curetting Sinus 1

Operations on the Mouth

On the Lips:
- Excision of Epithelioma 4

On the Teeth:
- Extraction 6

On the Palate:
- Uvulectomy 4

On the Tongue:
- Excision for Carcinoma 1

On the Tonsils:
- Excision Peri-tonsillar Abscess 1
- Tonsillectomy 206

On the Pharynx:
- Excision Branchial Cyst 1
- Adenectomy 95

On the Larynx:
- Excision of Papilloma 1
- Excision of Larynx 1
- Tracheotomy 1
- Plastic for Tracheal Fistula .. 1

On the Oesophagus:
- Oesophagoscopy 1

On the Jaw:
- Resection of Upper and Lower Jaw 1
- Curetting Mandible 2
- Curetting Cyst Maxilla 1
- Excision Cyst Maxilla 1

Operations on the Abdominal Wall and Trunk

On the Abdominal Wall:
- Excision:
  - Of Wen 1
  - Of Lipoma 3
- Re-suture of Abdominal Wound 1

On the Chest:
- Exploratory Thoracotomy .. 1
- Excision of Epithelioma 1

Abdominal Operations:
- Exploratory Laparotomy ... 21

On the Stomach:
- Gastro-Enterostomy Posterior:
  - For Carcinoma 6
  - For Gastric Ulcer 1
  - For Duodenal Ulcer 17
- Anterior Gastro-Enterostomy 1
- Pylorectomy:
  - Unclassified 2
  - For Carcinoma 2
  - Excision Ulcer 2
  - Billroth No. 2 1
  - Cautery Excision Gastric Ulcer 2
  - Cautery Excision Duodenal Ulcer 1
  - Trans-gastric Excision Ulcer 1
  - Gastrostomy 2
  - Pyloroplasty 2
  - Resection of Gastro-Enterostomy 1
  - Suture of Gastric Ulcer and Omentopexy 1
  - Partial Gastrectomy 2
  - Polya Operation 4
  - Resection of Stomach 2
  - End to End Anastomosis of Stomach 1

On the Intestines:
- Appendectomy:
  - Unclassified 85
  - Acute 18
  - Subacute 19
  - Chronic 74
  - For Cyst 2
- Removal of Retro-Peritoneal Cyst 1
- Colostomy 2
- Plication of Caecum 2
- Jejunostomy 2
- Ileostomy 4
- Lateral Anastomosis 2
- Resection Ileum 2
- Caecostomy 2
- Separating Adhesions 7
- Sigmoidostomy 2
- Closure of Sigmoid Fistula .. 1
- Reduction of Volvulus 1
- Mickulitz Operation 1

SURGICAL OPERATIONS

Removal Tuberculous Retro-peritoneal Glands	2
On the Gall Bladder and Bile Ducts:	
Cholecystectomy:	
Unclassified	13
For Calculi	32
For Carcinoma	1
Cholecystostomy	5
Drainage of Common Duct	3

Radical Cure of Hernia

Femoral	6
Inguinal	46
Lumbar	1
In Scar	6
Umbilical	5
Paraumbilical	1
Ventral	1

Operations on the Rectum and Anus

Proctoscopy	3
Dilating Sphincter	3
Kraske Operation	2
Incision and Drainage:	
For Ischio-Rectal Abscess	1
For Fistula	10
Repair of Sphincter	1
Excision Fistula	3
Clamp and Cautery for Hemorrhoids	13
Excision Hemorrhoids	11
Excision Carbuncle Buttocks	1

Operations on the Genito-Urinary System

On the Kidneys:	
Cutting Aberrant Vessel	1
Decapsulation	1
Nephrectomy	3
Nephrostomy	1
Nephropexy	3
Nephrotomy	3
Nephrolithotomy	1
Lavage of Renal Pelvis	3
Pyelography	1
On the Ureters:	
Urolithotomy	4
Catheterization Ureters	7
On the Bladder:	
Cystoscopy	18
Suprapubic Prostatectomy:	
For Obstruction	11
Suprapubic Cystostomy	10
Cystotomy	1
Excision Ulcer of Bladder	1
Implantation of Radium in Prostate	1
On the Urethra:	
Dilatation	2
Excision Caruncle	1
External Urethrotomy	1
Plastic	2
On the Prepuce:	
Circumcision	3
Excision of Wen	1
Cauterization of Papilloma	1
On the Testicle:	
Orchidectomy	2
Vasectomy	1
Epididymo-Vasectomy	2
Epididymotomy	2
Epididymectomy	1
On the Scrotum:	
Excision:	
Of Hydrocele	6
Of Varicocele	1
On the Perineum:	
Multiple Incisions for Extravasation of Urine	1

Gynecological Operations

On the Vulva:	
Incision and Drainage of Abscess	1
Excision:	
Of Bartholini's Gland	2
Of Cyst	2
Of Fibroma	1
On the Vagina:	
Excision of Polyp	2
Plastic	1
On the Uterus:	
Abortion	1
Vaginal Hysterectomy	2
Abdominal Hysterectomy	65
Dilating and Curetting	71
Caesarian Section	9
Myomectomy	8
Ventral Fixation	14
Ventral Suspension	27
Interposition Operation	7
Excision Polyp	3
Myosarcoma	1
Application of Radium for Fibroid	6
Insertion of Pessary	1
Round Ligament Suspension	16
On the Cervix Uteri:	
Amputation	27
Cauterization for Carcinoma	3
Trachelorrhaphy	27

SURGICAL OPERATIONS

On the Fallopian Tubes and Ovaries:
- Resection Ovary 6
- Oophrectomy:
  - Unclassified 4
  - For Inflammation 1
  - For Cyst 16
  - For Tumor 1
- Sterilization 1
- Salpingectomy:
  - Unclassified 7
  - For Ectopic Pregnancy ... 2
- Salpingo-Oophrectomy 31

On the Perineum:
- Perineorrhaphy 63
- Anterior Colporraphy 29
- Posterior Colporraphy 5
- Incision and Drainage of Fistula 2

Operations on the Upper Extremities

On the Arm:
- Removal of Bone Plate from Radius 1
- Reduction of Fracture of Radius 2
- Removal of Head of Radius 1
- Osteotomy of Radius, ... 1
- Tibial Graft to Radius 1
- Reduction of Fracture of Olecranon 1
- Reduction Old Fracture of Both Bones Forearm ... 1
- Manipulation of Shoulder . 1
- Shoulder Joint Amputation of Humerus 1

On the Hand:
- Incision and Drainage for Sepsis 1
- Excision of Carcinoma 1
- Excision of Wen 1
- Skin Graft 1
- Excision of Semilunar Bone .. 1
- Manipulation of Hand for Traumatic Arthritis 1
- Curetting for Osteomyelitis 1

On the Fingers:
- Amputation of Phalanx 1
- Incision and Drainage 1

Operation on the Lower Extremities

On the Leg:
- Removal of Wire in Old Fractured Patella 1
- Skin Graft 1
- Amputation Thigh 3
- Excision of Varicose Veins .. 6
- Incision and Drainage of Abcess 2
- Tenotomy 1
- Excision of Lipoma 1
- Open reduction of Fracture of Both Bones 1
- Compound Fracture of Both Bones 1
- Curetting Osteomyelitis of Femur 1
- Bone Band of Tibia 1
- Reduction Fracture of Tibia 1
- Excision of Bursa under Hamstrings 1
- Excision of Exostosis of Os Calcis 3
- Excision Fibroma of Heel ... 1

On the Foot:
- Osteotomy 2

On the Toes:
- Amputation of Supernumerary Toe 1
- Amputation for Diabetic Gangrene 1

On the Coccyx:
- Excision Exostosis 1

Operations on the Joints

Of the Elbow:
- Manipulation 1

Of the Knee:
- Excision of Alar Ligament ... 1
- Excision of Cartilage 2
- Arthrotomy 1
- Manipulation for Adhesions 1
- Excision of Knee Joint 1

Of the Wrist:
- Manipulation for Arthritis .. 1

Of the Phalangeal Joint:
- Excision of Second Joint Middle Finger 1

Of the Shoulder:
- Arthrotomy 1
- Manipulation for Subdeltoid Bursitis 1

Operations on the Bones

Of the Spine:
- Exploratory Laminectomy .. 1
- Plaster Cast 3

SURGICAL OPERATIONS

Of the Maxillary Bones:
- Excision Tumor 1

Of the Humerus:
- Reduction of Fracture 3
- Bone Band 1

Of the Radius:
- Bone Plate 1
- Manipulation 1

Of the Femur:
- Incision and Curetting for Tuberculosis 1
- Plaster Cast for Tuberculosis 1

Of the Tibia:
- Curetting for Osteomyelitis .. 1
- Reduction of Fracture 1

Of the Metacarpals:
- Removal of Necrotic Bone .. 1
- Reduction Compound Dislocation 1

Of the Tarsus:
- Excision of Osteoma 1

Of the Metatarsal Bones:
- Excision of Head for Hallux Valgus 1
- Excision of Exostosis 3

Of the Phalanges:
- Reamputation 2
- Plastic 1
- Refracture 1
- Amputation 1

Operation on the Tendons

Dissection of Tendons of the Wrist 1

Miscellaneous

- Plaster Cast 14
- Excision Lipoma 1
- Gas Bacillus Infection 1
- Subastragaloid Arthrodesis 1
- Removal of Neurofibroma 11th Dorsal Nerve 1
- Resection Nerves for Paraplegia 1
- Removal Bone Plate 1
- Osteomyelitis 1

STATISTICS, HOSPITAL IN CONCORD, FOR 1920

Patients in Hospital First of Year		22
Patients admitted during year:		
Surgical	268	
Medical	71	
Obstetrical	128	
Births	128	
		595
Discharged:		
Recovered	548	
Improved	27	
Died (Including 5 stillborn)	31	
		606
Number of surgical operations:		
Major	132	
Minor	133	
		265
Patients in Hospital End of Year		11
Total number of patients treated during year		617
Total patients, days' treatment		6,683
Average patients per day		15+
Average days per patient in Hospital		8.3
Residents of Concord		263
Residents of other towns		332

THE PALMER MEMORIAL HOSPITAL

For Incurables

Miss Sadie A. Hagen, *Superintendent*

THE formal opening of the Palmer Memorial Hospital for Incurables took place on June 1st, Rev. Williard T. Perrin, Ph.D., President Emeritus, presiding. The Scripture reading was given by Mr. Clarence W. Williams, Corresponding Secretary, and Rev. E. D. Mallery of Boston gave an address on the "Retrospect", recalling the origin of the Cullis Home and the splendid service rendered by the late Dr. C. L. Cullis. Rev. J. Edwin Lacount, Field Secretary, spoke on "The Prospect", calling attention to the fact that this is the first hospital in the United States where the entire bed capacity is used for the care "even unto the end" of those suffering from incurable diseases. Nearly one-half of those in the Hospital today are victims of the dread disease—cancer.

Long before the opening day, we had a waiting list of considerable length, but owing to our inability to secure nurses, we were unable to receive patients as early as we had hoped. We were fortunate, however, in being able to secure as head nurses, Miss Annie Raynes and Miss Alice Thorpe, both of whom are graduates of our own Hospital, and we now have eighteen nurses —all splendid Christian women, with a real desire to serve.

Since the opening of the Hospital, we have admitted forty-five patients, thirteen men and thirty-two women, five of whom were received during the month of June, Dr. A. P. Sharp being the first patient. Of the forty-five patients admitted, nine have died.

Our Medical Staff consists of Doctors Nelson M. Wood, W. E. Barnes, E. P. Ruggles, and our House Physician, Dr. L. W. Crockett. These men have responded to every call and have done much to relieve and help our patients. We are very grateful for their service and wish to take this opportunity of thanking them.

Rev. Dr. E. D. Mallery has served us faithfully as Chaplain. We know that through his ministry some have come in touch with the Great Physician, and have found soul-healing and comfort in the knowledge of salvation through Jesus Christ, our Risen Lord.

In their turn, the Baker Memorial and Greenwood Memorial Churches of Dorchester, the Winthrop St. Church of Roxbury, and the Mattapan Church conduct services on Sunday afternoons in the Hospital Chapel. These services are greatly enjoyed by

the patients, and our hearty thanks are due the young people who have come to us so faithfully.

On Christmas Eve a party of young people from the Stanton Avenue Church, Dorchester, gave us a delightful surprise by singing Christmas carols under our windows. Upon invitation they came in and gave us some splendid Christmas music. Our friends from the Swedish Church came on Christmas morning, and, much to the delight of our people, sang the hymns we all love to hear at Christmas time.

The Palmer Memorial is only six months old, but we have made many friends in that length of time, and among them we number the Deaconess Aid Society. The President and members of this Society were untiring in their efforts to help during the opening days in May and June. The Deaconess Aid Circle also responded generously to our call for help, as did a host of other friends. To all of these we say, "Thank you!", out of a full heart.

TRAINING SCHOOL FOR CHRISTIAN SERVICE

Affiliated with Boston University

ALICE M. ROBERTSON, A. M., *Dean of Women*

THE Training School is now in its third year of coöperative effort with Boston University and Morgan Memorial. Although the School of Religious Education and Social Service is still in the formative period, the progress thus far has been highly satisfactory. The securing of the building at 607 Boylston Street made possible the unifying of our program. A central place for class rooms, library and offices has helped to create a group consciousness and a school spirit.

At the commencement last June the Degree of Bachelor of Religious Education was granted for the first time. Three young men and four young women were thus privileged to be pioneers in an educational project which promises to be one of the greatest movements of our day. Of this number, four went to the foreign field—two to East Africa, one to Malaysia and one to Mexico. Two of the seven are in city mission work and the other member of the class is now in the Graduate School, the first candidate with the degree of Bachelor of Religious Education to be studying for the M. A. in the Graduate School.

Fifteen college graduates were granted the Degree of Master of Religious Education and four others received the Master of Arts Degree, having majored in the field of Religious Education.

A diploma marking the completion of two years of undergraduate work was granted to one young man and three young women. One of this group is continuing studies in the School while the other three are all engaged in church work.

The enrollment of students in September showed a considerable increase over the preceding year. For the first semester there were 265 in regular courses, including 41 college graduates,—71 men and 194 women. In addition to these 75 students from the School of Theology and the Graduate School are majoring in Religious Education.

To meet the demands of the Church today for specialized training, six general fields are emphasized:

Religious Education, which offers preparation in this line from the field of the local church to college professorships.

Home Missions, in which are included social engineering and Americanization.

Foreign Missions.

General Church Work, such as pastors' assistants and church secretaries.

Rural Church Work, which is attracting a considerable number of our young ministers from rural New England. Eleven are now enrolled in this school.

Fine Arts in Religion, a new and growing field by means of which the message of the Gospel may be presented through intelligent and reverent hymn singing, community music, art, archaeology, and pageantry.

One of the most encouraging features of the work this past year has been the interest in the school manifested by the various Boards of our Church. Following the jubilee of the Woman's Foreign Missionary Society a large group of students—returned missionaries and candidates soon to sail for their fields of labor —were directed to us. Among their number were those who had seen service in China, Japan, the Philippines, South America and British Columbia. During the spring and summer these missionaries returned to their work and new recruits were sent to the above mentioned fields with the addition of Malaysia, Africa, India and Korea. At the present time thirty-five students are preparing for the foreign field. The Board of Home Missions and Church Extension were interested enough in our program to contribute $26,000 toward the current expenses of the School. Twelve of the women were aided by scholarships from the same source while most of the students in the rural field owe their privilege of studying to the generosity of the Home Board. The City Missionary Society of Boston, through its Superintendent, Rev. A. F. Reimer, has shown the finest spirit of coöperation. One of the greatest needs of our School has been the establishment of well-equipped laboratories where the students could have opportunity for practice. The stronger churches of Methodism have expressed a willingness to coöperate as well as the City Missionary Society which is putting time and money into this department of our work.

Looking back over the uncertainties of the road over which we have travelled, we are more and more impressed with the leadership which God has given to this movement. Not only have our educational agencies been co-ordinated, but the missionary societies of the Church have begun to function as a unitary force with one great purpose for the Church. All too long we have been content with singing "We are not divided, all one body we", while our attack upon the problems of sin and ignorance has been unrelated and ofttimes non-effective.

To the New England Deaconess Association must be given a large share of the credit for the beginning of this worthy enter-

prise. In the perilous days of the re-birth of our School a lack of confidence in leadership or the withdrawal of a limited financial support might have resulted in disaster and failure. The kindly coöperation of the Corresponding Secretary, of the School Committee and of the Board of Managers has been manifested throughout this transitional period. We face the new day with clearer vision, greater courage and increased faith.

Only about one-third of our women students are sheltered in the buildings of the Association, but Harris and Association Halls are the real centers of the social life of our School.

Our thanks are again due to the Deaconess Aid Society of New England and to the Deaconess Circle for the continuation of scholarship funds. The generosity of Mrs. George Webb of Buffalo for the past two years has made possible the training of a candidate for the foreign field.

To all who have so freely given of time and means for the furthering of the work of our School, we render heartfelt thanks. We close the year's work with an earnest prayer that our School may increasingly fulfill its mission of sending laborers into the white harvest fields of Christian service.

HOME IN HAVERHILL

MISS CLARA WOOD, *Superintendent*

NOT in the crowded city, but in the country, surrounded by snow and ice in winter and with green grass, springing flowers and singing birds in summer, has the work of this Home been carried on. It is a pleasure to report another year of service, and to review the work which was done in 1920.

OUR CHILDREN'S WORK

This work, which appeals to all lovers of needy children, was carried on during the months of July and August. On account of our financial circumstances, it required more faith this year to begin the work and to carry it on than in any other year since the Home was opened. We lived one day at a time, hoping the money would come in, but we were obliged to close the Children's Work on August 11th after having had only two parties of about sixty-five children each. We cheerfully accepted the situation and made other plans for the remaining months of the summer.

We needed a new sleeping pavilion for the boys, but it did not seem wise to build or to do any more repairing than was absolutely necessary. To solve this problem, we had one party of girls and one of boys. This was satisfactory and proved a better arrangement than having the boys and girls together. The party of girls came July 1st and remained three weeks, while the boys arrived on July 27th and stayed two weeks. This party, of course, was the hardest to manage and it required all of our ingenuity and strength to keep them both busy and happy.

Each morning the children raised and saluted the Flag. At eventime they lowered it while one of the workers gave the good night bugle call.

At the Devotional Service each morning the children learned Bible verses, church hymns and nature songs. Prayer was offered by one of the workers. This service, early in the morning, brought us all very close to Christ and gave us inspiration and help for the day's work.

Following the Devotional Service came the Work Hour when the children washed and wiped the dishes, set the tables, made their beds and cleaned the sleeping pavilions.

The happiest time was during the morning hikes when the children, with the workers, took long walks over the hills, or went berrying, or picking flowers.

During the Industrial Hour the girls made undergarments, wove mats and hammocks, knitted face cloths and crocheted

lace. The boys wove mats, knitted reins and hammocks, and made kites.

At playtime the children enjoyed the sand boxes, swings, teeter boards and out-door games. Our boys had the privilege of using the swimming pool at the Young Men's Christian Association, with the Boys' Worker in charge. This opportunity came through the kindness of the General Secretary.

When the evening bell rang, children, workers and cottage girls gathered on the lawn where they sang hymns, listened to a story and repeated the good night prayer.

Our workers were faithful in their care of the children—five giving their services, while four were paid workers. Miss Annie Wolstenholmes served as nurse.

OUR COTTAGE GIRLS

Until the past year, girls from thirteen to twenty years of age have been admitted to our cottage, but, feeling that the girls who came to us from shops, stores and offices did not, by this arrangement, get the rest they needed, the committee decided to reserve the cottage for working girls only, who must be sixteen years of age or over. This plan proved a success, and, while in 1919 we had only nine working girls, we had twenty-seven during the past summer. Miss Mabel Williams of Providence was in charge of this work. The cottage was cosy and comfortable and each girl was made to feel that it was her home while she was there, and many social evenings were enjoyed by girls and workers together.

The pine grove, nearby, was an attraction and many warm afternoons were spent under the shade of the trees. Some of our girls, for the first time, enjoyed morning devotion. One girl was heard to exclaim: "Oh, it makes the day happier when you begin right!" We believe our girls had a happy and helpful vacation, and went from us with higher ideals and a purpose to live a life of helpfulness to others.

OUR WINTER WORK

For nine months the Home has been used as a rest home for women and girls. As there is no limit to the time a guest may stay, we have been obliged to refuse admission to a number of applicants. This has been a disappointment to the workers, for we feel we have not ministered unto as many as we should. Some had the privilege of staying with us for many weeks, while others were deprived of even a week's rest in the Home.

During the winter we lived a shut-in life. For days we had no news from the outside world, but in spite of this, a cheerful

spirit pervaded the Home and all were cozy and comfortable while the storms beat around us.

The Home has fulfilled its mission in providing a place where many tired, weary and half-sick women have found rest, where physical strength has been regained, and courage received to take up life's duties. The number of guests entertained in the Home was fifty-one.

Our Deaconess Matron, Miss Emma Hahn, has given another year of faithful service.

We take this opportunity to thank all who contributed to our Fresh Air Work, and express our appreciation to the Home Committee, to Mr. Clarence W. Williams, Rev. J. Edwin Lacount and the Deaconess Aid Society for their help and kindness to our work.

HOME FOR AGED METHODIST WOMEN CONCORD, MASS.

MISS NETTIE B. HATHORN, *Superintendent*

THE year opened with seventeen members in the Home, and at its close but eleven of these were with us. To most of the six who have gone, the great release came after months of utter collapse or weary days of suffering. The knowledge and sight of so much protracted illness and pain was, to the remaining members, a great strain—yet to these came the assurance that "even unto the end" they, too, would find comfort and care.

The first to leave us during the year was Miss Marietta G. Rich, aged eighty-three, who died on January 10, 1920. On March 1st, Miss Luthera W. Drisko, aged eighty-three, who had been failing for many months, left us for the Heavenly Home. Ten days later Mrs. M. Eliza Rankin, over ninety years of age, who had been an acute sufferer for more than a year, entered into rest. Mrs. Elizabeth Stewart, aged eighty-nine, passed from earth on July 22nd in the full assurance of an endless life in the Home above. The last three mentioned had been in the Home from the time of its opening in 1913.

Miss Mary F. Stanley, seventy-three years of age, was released on September 16th after a long illness and days of weary waiting. On December 13th, Mrs. Sarah K. Peirce Currier, aged eighty-three, who sustained a fractured hip more than six months previous, went to rejoin her loved ones who had gone before.

Owing to our straightened financial condition, but one member was received into the Home during 1920—Mrs. Adeline S. Faught who is nearly ninety years of age. Mrs. Faught came from the Greenwood Memorial Church, Boston, and her coming made our number twelve at the close of the year.

Through the thoughtful kindness of friends, most of our people made visits during the past summer, some of several weeks' duration and others for shorter periods, but all returned refreshed by the change. Through the cold weather they do not tread the paths of the out-of-doors very much, but in the summertime they enjoy our ample grounds to the full.

We have a democratic household, our helpers sharing in the social life of the Home in every way. A vacation of two weeks was granted to each worker during the summer. We have our full quota of needed helpers, and this fact made possible the taking of vacations through the summer and fall months by the deaconesses who served in the Home.

Looking after the garden in the summer and fall, canning vegetables and fruits for winter use, and taking care of the poultry products consume much time; but to have fresh vegetables, fresh eggs and poultry for our table when prices are soaring almost beyond reach, and to get these things at first hand is something to be appreciated.

All but two of our people had the privilege of voting at the election on November 2nd, and very earnest was the endeavor among them to get proper instruction so that the "right man" might be chosen.

During the Thanksgiving season we had as guests our Scandinavian pastor, Mr. Kluver, with his wife and two children—little Lawrence and Baby Eleanor Ruth. Little folks and babies, as well as our older friends, always receive a glad welcome at our Home.

Many kindly folks helped in various ways to make the Christmastide full of cheer, the Deaconess Aid Committee doing a large share, and, as usual, our Concord friends, the Carol Singers, made the Nöel Eve bright with joyous song.

The young people from the Epworth Leagues of Maynard, Hudson, Gleasondale and Marlboro have given us cheery afternoons of song and recitation; and our ministerial brethren from Maynard and Concord, and occasionally one from elsewhere, have made possible the "Church in the Home" Sunday by Sunday.

Twice each year, at the Easter and Thanksgiving season, the Christian Endeavor Society from the Union Church in Concord Junction visit us in a body on Sunday afternoon. They always bring some gift for each member of the Home, but their cheery presence is much more valued than aught they could ever bring.

To all of our friends who have helped to brighten the days for us, we extend our thanks, and we step forward into the New Year with our faces toward the Light, trusting and unafraid.

DEACONESS AID SOCIETY OF NEW ENGLAND

Miss Eliza M. Ladner, *President*

THE Society meets the first Tuesday of each month in Myers Hall, Tremont Temple, at 2.00 P. M. Ten regular and two special meetings have been held during the year. A course of lectures on "Citizenship" has added much to the interest of the meetings.

The goal for 2,000 members this year has been more than reached, the present membership numbering 2,030—an increase of 984 for the year. To Mrs. Bosworth, the Membership Secretary, to the District Vice-Presidents and to the delegates belong the credit of this great achievement.

The annual Mite Box Opening was held in the Tremont Street Church on April 6th, the Ladies' Aid Society furnishing the entertainment. From now on, this gathering will be known as the Hospital Gift Box Opening. This year we received from the boxes $525.02, a gain of $67.14 over last year.

In May we were asked to transfer our pledge of $2,000., which was to have been paid toward building a hospital for incurables, to the furnishings of Palmer Memorial. This was done, and over $1,300 has been expended.

In June we combined our annual outing with the dedicatory service of the Association at the Palmer Memorial.

Although no meetings were held during July and August, our Officers, the District Vice-Presidents, delegates and others of our members did not take a vacation from our deaconess interests and our work has been continuous for twelve months.

All of the fall meetings were largely attended and were full of enthusiasm. I should like to have had every member of the Association present at the December meeting when the Society voted to pledge $25,000 toward the Million Dollar Hospital Fund.

At our meeting in December it was voted that all life memberships for the year 1921 should be applied to the $25,000 pledge. We want every member of the Association and every friend of the Deaconess work to become a life member now. The fee is $5.00.

The Society has taken over the two houses at Nos. 693–695 Massachusetts Avenue, which were formerly used as the Deaconess Home, for institutional work and rooming purposes.

Splendid reports have been received from the Committees on the Hospital, on the Home for Aged Methodist Women, on the Fresh Air Home, and from Miss Colson for the institutional work. As we close the book for 1920, we feel that it has been a year of success—the reward for faithful service. The outlook is hopeful.

OFFICERS FOR 1921

President, Miss Eliza M. Ladner, Everett
Vice-President, Mrs. C. W. Williams, W. Somerville
Recording Secretary, Mrs. R. W. Ford, Malden
Corresponding Secretary, Mrs. A. L. Wight, Malden
Treasurer, Mrs. G. B. Law, Lynn
Auditor, Mrs. H. E. Noble, Malden

ANNUAL REPORT OF THE TREASURER OF THE DEACONESSES AID SOCIETY 1920–1921

1920 Receipts		Disbursements	
January 6, Balance	$2,037.47	Services of Miss Colson	$350.00
Annual Dues	395.25	Institutional Work	360.00
Life Memberships	345.00	Supplies for Institutional Work	53.53
Balance—Victory Carnival	69.00	Gas for Institutional Work	24.56
Interest on Deposit	61.77	Rent of Myers Hall	34.25
Gifts for Palmer Memorial	394.26	Printing	13.00
Gifts for Hospital Supplies	50.00	Corresponding Secretary	46.85
From Emergency Fund	700.00	Field Secretary	14.75
Dime Cards	6.00	Furnishings—Palmer Memorial	1,348.92
Gifts	31.30	National Reform	54.55
Pledges for National Reform	54.55	Fresh Air Work	30.00
From Field Secretary	87.94	Deaconess Hospital Supplies	50.00
From Lecture Tickets	88.00	Christmas for Home for Aged Methodist Women	40.00
Mite Boxes	525.02	Westover and Foss	12.70
		Gifts	30.00
		Scholarship	200.00
		Miscellaneous	1.61
		Guests in Hospital	594.50
			$3,259.22
		Balance January 4, 1921	1,586.34
	$4,845.56		$4,845.56

WEBSTER EMERGENCY FUND

1920	
January 1, Balance	$2,106.31
May 15, Interest	45.52
November 15, Interest	48.40
	$2,200.23
November 15, Paid Security Trust	700.00
Balance	$1,500.23

This is to certify that the accounts of Mrs. S. F. Law, Treasurer, have been carefully audited, the same found correct, with vouchers sufficient.

ELIZABETH H. NOBLE.

Malden, Mass., February 24, 1921.

DEACONESS AID CIRCLE

May, 1920, to February, 1921

MRS. W. E. SUTHERLAND, *Secretary*

OUR Circle met on the grounds of the Home for Aged Methodist Women at Concord, in May, to consider the work for the new year. Five meetings have been held with an average attendance of twelve. Many articles have been made for the Home in Boston and the Deaconess Hospital, including eighteen petticoats, nine pairs of bloomers, five pairs of bootees, twelve hemstitched bureau scarfs, and twelve plain-hemmed bureau scarfs.

One dollar, known as "talent money", was given to each girl, and all through the year the girls have been busy making their talents grow, with the result that $195 has been realized from their efforts.

One hundred dollars was paid toward a scholarship at the Training School, and $50 was given to the Fresh Air Work. Twenty-five dollars was sent to the Deaconess Home for the Christmas work, and $100 was given to the Palmer Memorial to purchase tray racks.

At Christmas time we remembered both our former and present protégés by sending to each a small but useful gift.

The members of the Circle show much interest in the work, and seven new members have recently been added to our numbers.

OFFICERS

President, Miss Josephine Douglass
Vice-President, Mrs. Richard F. Fuller
Secretary, Mrs. W. E. Sutherland
Treasurer, Mrs. Charles Reed

ARTICLES OF INCORPORATION

COMMONWEALTH OF MASSACHUSETTS

Be it known that, whereas William R. Clark, Isabella A. Cushing, Emma H. Watkins, Warren P. Adams, Charles Woodbury, Charles Parkhurst, William Nast Brodbeck and Harriet H. Warren have associated themselves with the intention of forming a corporation under the name of the "New England Deaconess Home and Training School," for the purpose of training evangelistic workers in both home and foreign fields, and utilizing the energies of Christian women in active religious work, and have complied with the provisions of the Statutes of this Commonwealth in such case made and provided, as appears from the certificate of the proper officers of said corporation, duly approved by the Commissioners of Corporation, and recorded, in this office. Now, therefore, I, Henry B. Peirce, Secretary of the Commonwealth of Massachusetts, do hereby certify that said W. R. Clark, Isabella A. Cushing, Emma H. Watkins, Warren P. Adams, Charles Woodbury, Charles Parkhurst, William Nast Brodbeck and Harriet H. Warren, their associates and successors, are legally organized and established as, and are hereby made, an existing corporation under the name of the "New England Deaconess Home and Training School," with the powers, rights and privileges, and subject to the limitations, duties and restrictions which, by law, appertain thereto.

Witness, etc., HENRY B. PEIRCE,
Secretary of the Commonwealth.

Incorporated under the general laws of the Commonwealth of Massachusetts, November 1, 1889, as per certificate of Frank J. Donahue, Secretary, January 8, 1915.

(CHAP. 204.)

AN ACT TO EXTEND THE POWERS OF THE NEW ENGLAND DEACONESS HOME AND TRAINING SCHOOL

Be it enacted, etc., as follows:

SECTION 1. The New England Deaconess Home and Training School may, in addition to its other powers, provide a home for those needing refuge, care or shelter, and may make contracts therefor with such as are able to pay for the same, and devise and carry out plans for the protection, relief, education and training of neglected, poor, sick or unfortunate persons.

SEC. 2. This act shall take effect upon its passage.

Approved April 15, 1893.

COMMONWEALTH OF MASSACHUSETTS
IN THE YEAR ONE THOUSAND NINE HUNDRED AND ONE

AN ACT

To confirm certain Proceedings and to change the Name of the New England Deaconess Home and Training School.

Be it enacted by the Senate and House of Representatives in General Court assembled and by the authority of the same, as follows:

SECTION 1. All meetings whether for organization or for conducting its business after organization heretofore held by the New England Deaconess Home and Training School since its organization under the provisions of chapter one hundred and fifteen of the Public Statutes, and all proceedings, votes and contracts of said corporation, all deeds from or to it, and all other acts and records of said corporation and of the officers thereof purporting or intended to have been done under its charter and in exercise of the franchise created thereby, shall be of the same validity and have the same force and effect as if said meetings had been regularly and properly called and holden, and the officers duly chosen in accordance with the by-laws adopted at the meeting held for the organization thereof.

SEC. 2. The name of the New England Deaconess Home and Training School is hereby changed to the New England Deaconess Association, and all gifts, grants, bequests and devises heretofore or hereafter made to said corporation under either of said names shall vest in said New England Deaconess Association.

SEC. 3. This act shall take effect upon its passage.

The above act became a law March 28, 1901.

See chapter 220 of the Acts of 1901.

BY-LAWS

OF THE

New England Deaconess Association

Adopted and made effective May 16, 1905. Amended Jan. 27, 1906, Jan. 23, 1912, Jan. 23, 1917, Jan. 22, 1918, Jan. 27, 1920.

ARTICLE I

Members

The Corporation shall be composed of its present members, except the *ex officio* members or such other persons as may from time to time be chosen members by ballot at any legal meeting of the Corporation and of one minister and one layman to be chosen annually by each of the following annual conferences of the Methodist Episcopal Church, to wit: New England, New England Southern, New Hampshire, Vermont, Maine and East Maine Conferences. No members of the Corporation, save the members to be chosen annually by said Conferences, as aforesaid, shall hereafter be chosen in addition to the present membership of the Corporation until the present membership shall have become reduced by death, resignation or otherwise to less than thirty-five in number, and thereafter the members of the Corporation, including said members to be chosen annually by said Conferences as aforesaid, shall never exceed forty-seven in number and the majority of said members shall be members of the Methodist Episcopal Church. In case of the absence for two years of any member from all meetings of the Corporation, his place may be declared vacant by a three-quarters vote of the members present and voting at any legal meeting of the Corporation.

ARTICLE II

Officers

SECTION 1. The Officers of the Corporation shall be a President, one or more Vice-Presidents, a Clerk, a Treasurer, a Corresponding Secretary and an Executive Committee.

SEC. 2. The foregoing officers shall be chosen by ballot at the Annual Meeting of the Corporation and shall hold office for one year and until their successors are duly chosen and qualified in their stead. At the same meeting the Corporation shall designate the Chairman of the Executive Committee.

SEC. 3. The Executive Committee shall consist of the President, Clerk, Treasurer of the Corporation, the Chairman and Secretary of the Board of Managers, ex officio, and six other members.

SEC. 4. Vacancies in said offices and in the Board of Managers may be filled at any special meeting of the Corporation called for that purpose.

ARTICLE III

Duties of Officers

SECTION 1. Executive Committee. The Executive Committee shall have the management of the affairs of the Corporation, and in general shall have and exercise all the powers vested in the Corporation, except as otherwise provided by law or by these By-laws or by the Corporation. It may at any time demand for inspection the books or other documents relating to the Corporation. At each annual meeting it shall submit or cause the Treasurer to submit a general statement of the affairs and a report of the financial condition of the Corporation, and through the Clerk shall make report of all important action taken by it during the year. At least once every year it shall employ a public accountant to examine and audit the books, vouchers and funds, and other property of the Corporation, and shall present his report at the Annual Meeting of the Corporation. It shall be the duty of said Executive Committee to apply the moneys donated to the Corporation or received by it from collections of the several churches of said Conferences to such purposes only as may be designated by the donors or by the respective Conference Deaconess Boards, as the case may be, but subject thereto: said committee shall have power to appropriate from time to time from the available funds of the Corporation such sums as it may deem necessary for the proper conduct of the several departments or forms of work established or undertaken by the Corporation and to determine the compensation of the officers, agents and employees of the Corporation.

SEC. 2. President. The President shall preside at the meetings of the Corporation, and shall promote the interests of the Association.

SEC. 3. In the absence or disability of the President, the Executive Committee shall designate one of the Vice-Presidents to exercise all the powers and perform all the duties of the President.

SEC. 4. Clerk. The Clerk, who shall be sworn, shall keep a record of the meetings of the Corporation and Executive Committee, and shall notify members of all meetings.

SEC. 5. Treasurer. The Treasurer shall receive all money paid to the Corporation, and shall deposit the same in such bank or banks as may be designated by the Executive Committee and shall sign all checks for the disbursement in the name of the Corporation. He shall pay all bills authorized by the Executive Committee and shall make a report at each regular meeting

of said Committee, and an annual report at the Annual Meeting of the Corporation. He shall have charge of all deeds, securities, bonds or other legal papers belonging to the Corporation and shall deposit the same in the name of the Corporation in a box in some vault approved by the Executive Committee. He shall be required by the Executive Committee to give bond to the Corporation in such amount and with such sureties as shall be satisfactory to said Committee.

SEC. 6. Corresponding Secretary. The Corresponding Secretary shall represent and promote all the purposes and work of the Corporation and shall be the Executive Officer of the Corporation, with general supervision over the various departments, and shall perform such other duties as may be assigned him by the Executive Committee. He shall keep an account of all money received by him, and pay the same to the Treasurer, taking a receipt therefor. He shall make reports to the Executive Committee at its regular meetings, and an annual report to the Corporation.

ARTICLE IV

Members of the Corporation

SECTION 1. Annual Meeting. The Annual Meeting of the Corporation shall be held in Boston on the fourth Tuesday in January at such time and place as the President may direct for the purpose of choosing officers for the ensuing year and for the transaction of such other business as may legally come before the meeting.

SEC. 2. Special Meetings. Special meetings of the Corporation may be called at any time, by the direction of the President or of the Executive Committee, or at the written request of five members of the Corporation addressed to the Clerk and stating the cause for such special meeting.

SEC. 3. Quorum. At all meetings of the Corporation eleven members shall constitute a quorum for the transaction of business.

SEC. 4. Notice of Meetings. The meetings of the Corporation, annual or special, shall be called by a written or printed notice thereof, addressed to each member at his place of business or residence, and mailed to him postpaid at least seven days before date of said meetings.

ARTICLE V

Meetings of the Executive Committee

SECTION 1. Regular Meetings. Regular meetings of the Executive Committee shall be held on the fourth Tuesday of January, April and October, at such hour and place as shall be designated by said Committee, or, upon its failure to act, by the Chairman.

SEC. 2. Special meetings. Special meetings of the Executive Committee may be called at any time by direction of the Chairman or at the written request of any three members of the Committee. Notice of special meetings of the Committee shall be mailed to each member thereof at least twenty-four hours before the same are held.

SEC. 3. Quorum. Five members shall constitute a quorum at any meeting of the Executive Committee.

ARTICLE VI

Board of Managers

Upon the adoption of these By-Laws, and thereafter at the Annual Meeting, the Corporation shall designate not more than thirty-five persons, who need not be members of the Corporation, to constitute, with the members of the Executive Committee, the Corresponding Secretary, the Superintendents of the different departments, and other licensed deaconesses, equal in number to the Superintendents, a Board of Managers, to have charge of the administration of the Deaconess Home, the Deaconess Training School and the Deaconess Hospital, and such other departments or forms of work as may from time to time be established or undertaken by the Corporation, subject to the Executive Committee and to such appropriations as may be made from time to time therefor, as hereinbefore provided; to nominate annually, subject to confirmation by the Executive Committee, the Superintendents and other agents and employees necessary for the administration of the above departments; and to make such rules and regulations for its own government and for the government of the aforesaid departments as it may deem necessary, subject, however, to the approval of the Executive Committee. The deaconess members of the Board of Managers, other than the Superintendents, shall be elected annually by the licensed deaconesses who are affiliated with the Association.

ARTICLE VII

Amendments

These By-Laws may be altered or amended at any meeting of the Corporation, by the vote of two-thirds of the members present and voting thereon, notice of the proposed amendment having been given in the call for the meeting.

RULES OF THE BOARD OF MANAGERS OF THE NEW ENGLAND DEACONESS ASSOCIATION

Amended February 26, 1917, January 27, 1920

ARTICLE I

Meetings of the Board

SECTION 1. The Board of Managers shall elect annually a Chairman and Secretary at its first regular meeting, and shall hold regular meetings on the third Tuesday of each month, except July and August, at 2.30 p. m., at such place as shall be designated by the Board or, upon its failure to act, by the Chairman of the Board.

SEC. 2. Special meetings may be called at any time by the Chairman of the Board, or upon the request of any three members.

SEC. 3. Written notice of all meetings shall be mailed to the members at least twenty-four hours before the same are held.

SEC. 4. At all meetings of the Board nine members shall constitute a quorum.

ARTICLE II

Standing Committees

SECTION 1. The Board shall have the following Standing Committees, to be constituted as hereinafter provided: 1, Committee on the Home; 2, Committee on the Hospital in Boston; 3, Committee on the Hospital in Concord; 4, Committee on the Training School; 5, Committee on the Home for Aged Methodist Women; 6, Committee on Supplies; 7, Advisory Committee.

SEC. 2. The five first-named Committees shall each consist of not more than twelve (12) members, to be elected by the Board by ballot at the first meeting following the Annual Meeting of the Corporation. The Chairman and Vice-Chairman of each Committee shall be designated by the Board.

SEC. 3. The Committee on Supplies shall consist of the Corresponding Secretary, the Treasurer, and the Superintendents of the Institutions.

SEC. 4. The Advisory Committee shall consist of the Chairman of the Board of Managers, the Chairmen of the Committees on the Home and on the Hospitals and one minister elected by the Board at the meeting designated in Section 2. The Chairman of the Board shall be the Chairman of this Committee.

SEC. 5. The Corresponding Secretary shall be an ex officio member of all the above named Committees.

ARTICLE III

Duties of Committees

SECTION 1. The Committees on the Home, the Hospitals, the Training School and the Home for Aged Methodist Women shall have general supervision of all affairs pertaining to their respective departments, their conduct and equipment; shall carefully observe and investigate their condition and needs, and shall make reports and recommendations to the Board at its regular meetings.

SEC. 2. (*a*) The Committee on the Home shall decide upon the admission to the Home of new members, and shall have supervision of the Fresh Air Work.

(*b*) The Committees on the Hospitals in Boston and in Concord shall have charge of their respective nurses' homes and shall at their first meeting name a joint Committee on the Nurse Training Schools of the two Hospitals.

The said joint Committee shall have equal representation from each Hospital Committee and shall have charge of the Nurse Training Schools in Boston and in Concord, subject to the respective Hospital Committees.

(*c*) The Committee on the Training School for Christian Service shall decide upon all applications for admission to the School, and shall recommend for diplomas.

(*d*) The Committee on the Home for Aged Methodist Women shall receive all applications and recommend to the Board of Managers those for admission to the Home whom they deem eligible.

SEC. 3. The Committee on Supplies shall supervise the purchase of supplies for all departments.

ARTICLE IV

Committees on Nominations

Immediately following the Annual Meeting of the Corporation, the President shall appoint a committee of three to nominate the Standing Committees of the Board of Managers, which committee shall report at the first regular meeting of the Board following the Annual Meeting of the Corporation.

ARTICLE V

Reports of Superintendents and Corresponding Secretary

The Superintendents of all Departments and the Corresponding Secretary shall make reports to the Board of Managers at its regular meetings. Annual Reports shall be written.

ARTICLE VI

These rules may be altered or amended at any meeting of the Board by the vote of two-thirds of the members present and voting thereon, notice of the proposed amendment having been given at the previous meeting.

TO OUR CONTRIBUTORS

By unaminous vote of the Corporation, it was decided not to publish the names of those who had made cash contributions for the work of the Association.

This is done because it seemed evident those who gave would prefer not to have their names given to the public. This decision was not reached because there is any lack of gratitude to these generous friends, but rather for their protection.

Moreover, the names of all contributors do not always reach us from the Church Treasurers and thus the lists were inevitably incomplete when published. All persons whose names are forwarded to this office are recorded on our books.

To those who have given least as well as to those who have given more the Association would express its gratitude for the generous support which has enabled it to carry on its work.

DONATIONS

It will be noticed that there is also omitted the usual list of donations of flowers, fruit, garments, etc. There is always danger that not all will be included in such lists. As it is the custom of each Superintendent to acknowledge receipt of such supplies it is thought best to omit them from this report. The gratitude of the Association is extended to all who have by such gifts aided in its work.

ANNUITIES

Friends of our work who have means which they wish to devote to the uses of the Association, but the income from which they require during their lifetime, are requested to consider our plan for annuities, concerning which we present the following information.

(1) The annuity plan makes it certain that the gift will not be diverted by any legal proceedings from the object for which it is designed. A will may be broken and a bequest made ineffective, but there is no possibility of such a result when money has been placed in the Treasury of the Association as a gift, and the Corporation has given a bond in which it pledges a certain sum to the donor as annuity thereon.

(2) Being placed in the Treasury as a gift, it is not an investment and the principal is not legally subject to a tax; consequently, the income is net. Furthermore, the income is made secure by the legal obligation of a responsible Corporation and it is paid by check every six months without the necessity of even a demand therefor.

(3) The donor loses nothing by reason of the necessity of reinvestment of money from time to time, nor is there occasion for anxiety as to possible loss, as is the case with an investment. An annuitant need have no further concern as to the principal represented by the gift. His interest is in the income involved and to the payment of this under any and all circumstances the Corporation is obliged by reason of the conditions of the gift. Net assets of over $700,000 are behind all such obligations.

(4) The amount represented by the gift may immediately become available for the work to which it is to be devoted, so that, while it is still returning an income to the donor, it can be effectively employed in the beneficent work of the Association.

UNIFORM ANNUITY RATES

Based on Age of Donor

Age	*Rate per cent*	*Age*	*Rate per cent*	*Age*	*Rate per cent*	*Age*	*Rate per cent*
40	4.0	50	5	60	6	70	7
41	4.1	51	5.1	61	6.1	71	7.1
42	4.2	52	5.2	62	6.2	72	7.2
43	4.3	53	5.3	63	6.3	73	7.3
44	4.4	54	5.4	64	6.4	74	7.4
45	4.5	55	5.5	65	6.5	75	7.5
46	4.6	56	5.6	66	6.6	76	7.6
47	4.7	57	5.7	67	6.7	77	7.7
48	4.8	58	5.8	68	6.8	78	7.8
49	4.9	59	5.9	69	6.9	79	7.9

For eighty and over the rate is 8 per cent.

Inquiries may be addressed to the Corresponding Secretary or to the Treasurer.

FORM OF BEQUEST

I hereby give and bequeath to the New England Deaconess Association, incorporated under the laws of the State of Massachusetts,..... dollars, to be paid to the Treasurer of said Society, whose receipt shall be sufficient acquittance to my executors therefor.